# INOVALIS REAL ESTATE INVESTMENT TRUST

# NOTICE OF ANNUAL AND SPECIAL MEETING OF UNITHOLDERS AND MANAGEMENT INFORMATION CIRCULAR

TO BE HELD ON MAY 9, 2018

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# NOTICE OF ANNUAL AND SPECIAL MEETING OF UNITHOLDERS

NOTICE IS HEREBY GIVEN that an annual and special meeting (the "**Meeting**") of holders (the "**Unitholders**") of units and special voting units (collectively, the "**Units**") of Inovalis Real Estate Investment Trust (the "**REIT**") will be held at the offices of Goodmans LLP, 333 Bay Street, 34th floor, Toronto, Ontario, Canada on **Wednesday, May 9, 2018** at 11:00 a.m. (Toronto time) for the following purposes:

- 1. to receive the audited financial statements of the REIT for the financial year ended December 31,2017, and the auditor's report thereon;
- 2. to elect the Trustees of the REIT;
- 3. to re-appoint Ernst & Young LLP, as auditor of the REIT for the ensuing year and to authorize the Trustees of the REIT to fix their remuneration;
- 4. to approve the issuance of up to 11,000,000 Units of the REIT pursuant to the Unit Based Compensation Plan as potential payment of Asset Management Fees payable pursuant to the Management Agreement, and
- 5. to transact such other business as may properly be brought before the Meeting or any postponement or adjournment thereof.

The REIT's Board of Trustees has fixed **April 9, 2018** as the record date for determination of Unitholders entitled to notice of, and to vote at, the Meeting and at any adjournment or postponement thereof. Each registered Unitholder at the close of business on that date is entitled to such notice and to vote at the Meeting in the circumstances set out in the information circular dated April 9, 2018 prepared by management in connection with the Meeting (the "Information Circular").

#### Beneficial and Registered Unitholders

You are a beneficial unitholder (also known as a non-registered unitholder) if you own Units indirectly and your Units are registered in the name of a bank, trust company, broker or other intermediary. For example, you are a beneficial unitholder if your Units are held in a brokerage account of any type.

You are a registered unitholder if you hold a paper unit certificate or certificates and your name appears directly on your unit certificate(s).

#### Voting

Beneficial unitholders should complete, sign and return the voting instruction form in accordance with the directions on the form. Voting instruction forms provided by Broadridge permit the completion of the voting instruction form using the following options:

INTERNET:	www.proxyvote.com
TELEPHONE:	1-800-474-7493 (English) or 1-800-474-7501 (French)
MAIL:	Data Processing Centre, PO BOX 3700 STN Industrial Park
	Markham ON, L3R 9Z9

Broadridge must receive voting instructions from beneficial unitholders by 5:00 p.m. on May 4, 2018 which is one business day in advance of the proxy deposit date of May 7, 2018 or, if the meeting is adjourned or postponed, 48 hours (excluding Saturdays, Sundays and statutory holidays) before any adjourned or postponed meeting.

If a beneficial unitholder wishes to attend and vote at the meeting in person (or have another person attend and vote on such unitholder's behalf), he or she must complete the voting instruction form in accordance with the directions provided and a form of proxy giving the right to attend and vote will be forwarded to such beneficial holder.

Registered unitholders who are unable to be present at the meeting should exercise their right to vote by signing and returning the form of proxy in accordance with the directions on the form.

DATED at Toronto, Ontario, this 9<sup>th</sup> day of April, 2018.

BY ORDER OF THE BOARD OF TRUSTEES

<u>"David Giraud</u>" David Giraud Chief Executive Officer

# GENERAL PROXY INFORMATION

#### Solicitation of Proxies

This management information circular (the "Circular") is furnished in connection with the solicitation of proxies by the management of Inovalis Real Estate Investment Trust (the "REIT") for use at the annual and special meeting (the "**Meeting**") of holders (the "Unitholders") of units (the "Units") and special voting units (the "Special Voting Units") of the REIT to be held at the time and place and for the purposes set forth in the Notice of Meeting.

The information contained in this Circular is given as of March 31, 2018 except where otherwise indicated. No person is authorized to give any information or make any representation other than those contained in this Circular and, if given or made, such information or representation should not be relied upon as having been authorized by the REIT. The delivery of this Circular shall not, under any circumstances, create an implication that there has not been any change in the information set forth herein since the date of this Circular.

As at March 31, 2018, Inovalis REIT had 22,730,086 Units outstanding and 1,260,311 Special Voting Units outstanding, each carrying the right to one vote per Unit or Special Voting Unit, as the case may be. All of the outstanding Special Voting Units are held by Inovalis SA, the external manager of the REIT.

#### **Questions and Answers on the Voting Process**

#### Q: What items of business am I voting on?

- A: You will be voting on:
  - the election of Trustees,
  - the appointment of the external auditors and authorization of the Trustees to fix the external auditors' remuneration,
  - the approval of the issuance of up to 11,000,000 Units of the REIT pursuant to the Unit Based Compensation Plan as potential payment of Asset Management Fees payable pursuant to the Management Agreement.

#### Q: Am I entitled to vote?

A: You are entitled to vote if you were a Voting Unitholder as at the close of business on April 9, 2018, which is the record date of the Meeting.

#### Q: How do I vote?

A: How you vote depends on whether you are a registered or a non-registered Voting Unitholder. Please read the voting instructions below that are applicable to you.

#### **Q:** Am I a registered Voting Unitholder?

A: You are a registered Voting Unitholder if you hold Units or Special Voting Units in your own name and you have a unit certificate. As a registered Voting Unitholder, you are identified on the unit register maintained by the REIT's registrar and transfer agent, AST.

#### Q: Am I a non-registered or beneficial Voting Unitholder?

A: Most Voting Unitholders are non-registered Voting Unitholders. You are a non-registered Voting Unitholder if your Units are held in an account in the name of an intermediary, such as a bank, broker or trust company. As a nonregistered Voting Unitholder, you do not have a unit certificate registered in your name, but your ownership interest in Units is recorded in an electronic system. As such, you are not identified on the unit register maintained by AST as being a Voting Unitholder. Instead, the REIT's unit register shows the holder of your Units as being the intermediary or depository through which you own your Units. The REIT distributes copies of the proxy-related materials in connection with the Meeting to intermediaries so that they may distribute the materials to the non-registered Voting

Unitholders. Intermediaries often forward the materials to nonregistered Voting Unitholders through a service company (such as Broadridge). Non-registered Voting Unitholders who have not objected to their intermediary disclosing certain information about them to the Trust are referred to as "NOBOS", whereas non-registered Voting Unitholders who have objected to their intermediary disclosing ownership information about them to the Trust are referred to as "OBOS". The Trust pays for an intermediary to deliver the proxy-related materials to NOBOS.

#### Q: How do I vote if I am a registered Voting Unitholder?

A: If you are a registered Voting Unitholder, you may vote your Units or Special Voting Units at the Meeting or by proxy.

#### 1. Voting at the Meeting

If you wish to vote your Units or Special Voting Units in person at the Meeting, do not complete or return the form of proxy sent to you. Your vote will be taken and counted at the Meeting. Please register with AST upon arrival at the Meeting.

#### 2. Voting by proxy

You can vote by proxy whether or not you attend the Meeting. To vote by proxy, complete the enclosed form of proxy and return it by mail, courier or hand to AST at the address listed below. You may authorize the management representatives named in the enclosed proxy form to vote your Voting Units, or you may appoint another person or company to be your proxyholder. The names already inserted on the form of proxy are Dan Argiros, Lead Trustee and Anne Smolen, Chief Financial Officer of the REIT. Unless you choose another person or company to be your proxyholder, you are giving these persons the authority to vote your Voting Units at the Meeting.

To appoint another person or company to be your proxyholder, you must insert the other person's or company's name in the blank space provided. That person or company must be present at the Meeting to vote your Voting Units. If you do not insert a name in the blank space, the management representatives named above are appointed to act as your proxyholder. You may also use a different form of proxy than the one included with the materials sent to you.

Please note that in order for your vote to be recorded, your proxy must be received by AST Trust Company (Canada) at Proxy Department, P.O. Box 721, Agincourt, ON M1S 0A1 no later than 5:00 p.m. (Toronto time) on May 5, 2018, or two business days before any reconvening of the adjourned or postponed Meeting.

#### Q. Can I revoke my proxy?

- A: If you are a registered Voting Unitholder, you may revoke your proxy by taking one of the following steps:
  - you may submit a new proxy to AST before 5:00 p.m. (Toronto time) on May 5, 2018, or two business days before any reconvening of an adjourned Meeting;
  - you (or your attorney, if authorized in writing) may sign a written notice of revocation addressed to the Secretary of the REIT and deposited at the registered office of AST at any time up to and including the last business day preceding the day of the Meeting or an adjourned or postponed Meeting, at which the proxy is to be used; or
  - you (or your attorney, if authorized in writing) may sign a written notice of revocation and deliver it to the Chair of the Meeting on the day of the Meeting, or any adjournment of the Meeting, at which the proxy is to be used.

#### Q: How will my Voting Units be voted?

A: On the form of proxy, you can indicate how you want your proxyholder to vote your Voting Units or you can let your proxyholder decide for you. If you have specified on the form of proxy how you want your Voting Units to be voted on a particular issue (by marking FOR or WITHHOLD or AGAINST), then your proxyholder must vote your Voting Units accordingly. If you have not specified on the form of proxy how you want your Voting Units to be voted on a particular issue, then your proxyholder can vote your Voting Units as he or she sees fit.

Unless contrary instructions are provided, Voting Units represented by proxies appointing the REIT's representative provided as the proxyholder will be voted:

- FOR the election of the Trustees,
- FOR the re-appointment of Ernst & Young LLP as the external auditors of the REIT and the authorization of the trustees to fix the external auditors' remuneration, and
- FOR the approval of the issuance of up to 11,000,000 Units of the REIT pursuant to the Unit Based Compensation Plan as potential payment of Asset Management Fees payable pursuant to the Management Agreement.

#### Q: How do I vote if I am a non-registered (or beneficial) Voting Unitholder?

A: If you are a non-registered Voting Unitholder, you may vote your Units in one of the following ways:

#### 1. Through your intermediary

A voting instruction form will be included with the materials sent to you. The purpose of this form is to instruct your intermediary on how to vote on your behalf. Please follow the instructions provided on the voting instruction form.

#### 2. Attend the Meeting

If you wish to vote your Units in person at the Meeting, you should take these steps:

- Insert your name in the space provided on the voting instruction form provided by your intermediary and sign and return it in accordance with the instructions provided. By doing so, you are instructing your intermediary to appoint you as proxyholder.
- Do not otherwise complete the form, as you will be voting at the Meeting.
- Please register with AST upon arrival at the Meeting.

#### 3. Designate another person to be appointed as your proxyholder

You can choose another person (including someone who is not a Voting Unitholder) to vote for you as a proxyholder. If you appoint someone else, he or she must be present at the Meeting to vote for you. If you wish to appoint a proxyholder, you should insert that person's name in the space provided on the voting instruction form provided to you by your intermediary and sign and return it in accordance with the instructions provided. By doing so, you are instructing your intermediary to appoint that person as proxyholder. Do not otherwise complete the form, as your proxyholder will be voting at the Meeting. When your proxyholder arrives at the Meeting, he or she should register with AST upon arrival at the Meeting.

#### Q: Can I revoke my voting instruction?

A: If you are a non-registered Voting Unitholder, you should contact your intermediary through which you hold Units and obtain instructions regarding the procedure for the revocation of any voting instructions that you have previously provided to your intermediary.

#### Q: What if there are amendments or if other matters are brought before the Meeting?

A: Your proxyholder has discretionary authority to vote in respect of amendments that are made to matters identified in the Notice of Meeting and other matters that may properly come before the Meeting or the date that any adjourned Meeting has been reconvened. As of the date of this Circular, management of the Trust is not aware of any such amendments or other matters to be presented at the Meeting; however, if any such matter is presented, your Voting Units will be voted in accordance with the best judgment of the proxyholder

named in the form. If you have not specifically appointed a person as proxyholder, a Trust representative named in the enclosed proxy form will be your proxyholder, and your Voting Units will be voted in accordance with the best judgment of the Trust representative.

#### GENERAL INFORMATION

#### Q: Who counts the vote?

A: For any matter for which a vote is taken at the Meeting by ballot, the votes, including those cast by way of proxies, will be counted by representatives of AST who will be appointed as scrutineers at the Meeting.

#### Q: Who is soliciting my proxy?

A: Management of the REIT is soliciting your proxy. Proxies will be solicited primarily by mail, but employees and agents of the Trust may also use electronic means. Intermediaries will be reimbursed for their reasonable charges and expenses in forwarding the proxy materials to non-registered Voting Unitholders. The REIT will bear the cost of all proxy solicitations on behalf of management of the REIT.

#### Q: Can I access the annual disclosure documents electronically?

A: The REIT's Annual Report, which includes its annual financial statements and Management's Discussion and Analysis, the Management Information Circular and the Annual Information Form, are available for review on its website at www.inovalisreit.com or under the REIT's SEDAR profile at www.sedar.com.

#### Q: Who do I contact if I have questions?

A: If you have any questions, you may call AST at 1-800-387-0825 for further information.

#### **VOTING SECURITIES AND PRINCIPAL HOLDERS OF VOTING SECURITIES**

The REIT is authorized to issue an unlimited number of Units and an unlimited number of special voting units (the "Special Voting Units"), of which 22,730,086 Units and 1,260,311 Special Voting Units were issued and outstanding as at the date of this Circular.

As of March 31, 2018, the Trustees and executive officers of the REIT, as a group, beneficially own, directly or indirectly, or exercise control or direction over 547,408 Units, representing approximately 2.3% of the 23,990,397 issued and outstanding Units including the Exchangeable securities. In addition, through his controlling equity interest in Inovalis SA, Mr. Stéphane Amine, Trustee and Chair of the REIT, indirectly exercises control or direction over the Units and Special Voting Units held by Inovalis. Inovalis SA beneficially owns 444,500 Units and 1,260,311 Special Voting Units, representing a 7.1% effective interest in the REIT.

To the knowledge of the REIT, except as set out above, no other person beneficially owns, directly or indirectly, or exercises control or direction over, 10% or more of the outstanding Units or Special Voting Units.

# **BUSINESS TO BE TRANSACTED AT THE MEETING**

#### **Financial Statements**

The REIT's audited consolidated financial statements for the year ended December 31, 2017 and the report of the auditors on those statements as well as Management's Discussion and Analysis ("MD&A") will be placed before the meeting. Copies of the financial statements and MD&A may be accessed at www.sedar.com or www.inovalisreit.com or may be obtained from the Secretary of Inovalis upon request and will be available at the meeting.

#### **Election of Trustees**

The Declaration of Trust of the REIT dated February 8th, 2013 as amended and restated on April 20, 2013 and January 20, 2016 (the "**Declaration of Trust**") provides for a flexible number of Trustees, subject to a minimum of five and a maximum of twelve. The number of Trustees within such minimum and maximum numbers may be changed by the Unitholders or by the Trustees from time to time at their discretion. At this time, the number of Trustees has been determined by the Board upon the recommendation of the Compensation and Governance Committee to be seven.

The Declaration of Trust also provides that, so long as the number of Trustees is set at up to nine, Inovalis shall have the exclusive right to nominate: (i) two Trustees so long as Inovalis (a) holds Units or securities exchangeable into Units representing 6% or more of the outstanding Units or (b) serves as the manager of the REIT, or (ii) one Trustee so long as Inovalis holds Units or securities exchangeable into Units representing 3% or more but less than 6% of the outstanding Units. Inovalis has specified to the Board of Trustees that its nominees for election at the Meeting are Stéphane Amine and Jean-Daniel Cohen. In addition, so long as a Trustee nominated by Inovalis is serving on the Board of Trustees, Inovalis will have the right to appoint one such Trustee as the Chair of the Board of Trustees.

In the event a nominee is unable or unwilling to serve, an event that management of the REIT has no reason to believe will occur, the persons named in the accompanying form of proxy reserve the right to vote for another person at their discretion, unless a Unitholder has specified in the form of proxy that the Units subject to such proxy are to be withheld from voting for the election of Trustees.

The present term of office of each Trustee of the REIT will expire upon the election of Trustees at the meeting. It is proposed that each of the persons whose name appears below be elected as a Trustee of the REIT to serve until the close of the next annual meeting of Unitholders or until his or her successor is elected.

For each Trustee, the following information includes the Trustees' jurisdiction of residence; their age; all positions and offices held by them with the REIT; their attendance at meetings; their principal occupations or employment during the past five years; their status as an independent or non-independent Trustee; other public board memberships, past and present; interlocking board relationships, skills and experience that qualify them for their role as Board and Committee members, Trustee fees received, voting results at the previous annual general meeting, and the number and value of REIT securities owned by each of them. All of the nominees for election as Trustees of the REIT are currently Trustees of the REIT except for Mr. Picard.

Daniel Argiros Toronto, Canada Age: 54	Trustee Board Details: • Trustee since Feb 2013 • 2017 AGM voting results: 99.5% • Independent	private equity fund ma institutional investors tha founder of Potentia Sola Officer from 2010 until M Chief Executive Officer of 1997 and 2000. Prior t investment manageme Associates, from 1988 to national accounting firm completing his Bachelor Toronto. He obtained his	and CEO of Conundrum Capital, a real estate inager serving major pension funds and t he co-founded in 2000. Mr. Argiros was the ar Inc. and served as its Chief Executive larch 2016. He was founder, President and f Acanthus Real Estate Corporation, between to forming Acanthus, Mr. Argiros led the ent subsidiary of Corporate Planning 1997. Mr. Argiros began his career with the h, Deloitte, Haskins & Sells in 1985, after of Commerce degree at the University of s designation as a Chartered Professional g year. Mr. Argiros is a Director and Past Cops and Kids.
Board / Committee membership	2017 Attendance	Skills / experience	
Lead Trustee Audit Committee	9/9 (100%) 5/5 (100%)	Executive leadership Operations Finance Equity market	Real estate industry International business Investment Strategy
Equity Ownershi	p at March 31, 2018	Trustee fees received	
Units	Value of Units	2017 \$47,000	
37,800	\$379,890	2016 \$47,000 2015 \$48,000	
	rmer Public Board n the last 5 years	Public Board Interlocks	
None		None	

<b>Jean-Daniel</b> <b>Cohen</b> <i>Paris, France</i> Age:55	<ul> <li>Trustee Board Details:</li> <li>Trustee since Feb 2013</li> <li>2017 AGM voting results: 99.5%</li> <li>Independent</li> </ul>	Since 2001 Mr. Cohen has served as the Chair and CEO of Hoche Partners Group of Companies, an international investment bank focused on providing advisory, structured financing, private equity and real estate services to family offices and medium-sized businesses. He also serves as Managing Director of LAURAD, a real estate-focused private equity investment group. Prior to his current role, Mr. Cohen was the Managing Partner at Aurel-Leven, a leading independent French brokerage and investment bank, the Managing Partner at UFFI REAM, a real estate asset manager and CEO of Louis Dreyfus Finance (Banque), the banking arm of the Louis Dreyfus Group. Mr Cohen graduated from Ecole Centrale de Paris.	
Board / Committee membership	2017 Attendance	Skills / experience	
Trustee Audit Committee	8/9 (89%) 5/5 (100% <b>)</b>	Executive leadershipReal estate industryOperationsInternational businessFinanceInvestmentEquity marketStrategyRisk managementInvestment	
Equity Ownership a	March 31, 2018	Trustee fees received	
Units	Value of Units	2017 \$36,500	
111,000	\$1,115,550	2016 \$36,000 2015 \$36,000	

Current and Former Public Memberships in the last 5 years	Board	Public Board Interlocks	
Société Centrale des Bois et Scieries de la Manche (SCBSM), NYSE Euronext Paris	2014 - current	Stéphane Amine	Advenis SA TitanStar Properties Inc.
Crosswood, NYSE Euronext, Paris			
Fociére Volta, NYSE Euronext, Paris			

<b>Richard</b> <b>Dansereau</b> <i>New York, NY</i> <i>USA</i> Age: 57	<ul> <li>Trustee Board Details:</li> <li>Trustee since Feb 2013</li> <li>2017 AGM voting results: 99.2%</li> <li>Independent</li> </ul>	Mr. Dansereau has over 30 years of real estate experience. He is currently a Managing Director at Stonehenge Partners, a New York- based real estate company. Prior to joining Stonehenge, Mr. Dansereau was President and Chief Operating Officer of Cadim, a real estate division of Caisse de depot et placement du Québec, from 2000 to 2009 and, prior to that, he was Vice-President of Acquisitions for Canadian Real Estate Investment Trust from 1997 to 2000. He has served on the boards of private and public companies, including MCAN Mortgage Corp. Mr. Dansereau has a certificate in marketing from the Business School of the University of Montreal.	
Board / Committee membership	2017 Attendance	Skills / experience	
Trustee Compensation and Governance Committee, Chair Investment Ctee	9/9 (100%) 4/4 (100%) 1/1 (100%)	Executive leadership Operations Finance Equity market International business	Real estate industry Governance Investment Strategy
Equity Ownershi	p at March 31, 2018	Trustee fees received	
Units 6,426	Value of Units \$64,581	2017 \$40,667 2016 \$43,000 2015 \$43,000	
	rmer Public Board n the last 5 years	Public Board Interlocks	
Agellan Commercial REIT	2013 - 2017	None	

<b>Michael Lagopoulos</b> <i>Toronto, Ontario</i> <i>Canada</i> Age: 61	<ul> <li>Trustee Board Details:</li> <li>Trustee since July 2017</li> <li>2017 AGM voting results: N/A</li> <li>Independent</li> </ul>	consulting services to wealt family wealth management a the University of Toronto sind as Deputy Chairman of RBC was responsible for the coror net wealth families and instit responsible for the corpora Management subsidiaries. E served as CEO and Head of in London, England. Mr. Lag from the University of Toront	te director, provides wealth management thy families and has taught a course in at the Rotman School of Management at ce January 2011. Mr. Lagopoulos retired Wealth Management in 2014 where he dination and servicing of leading ultra-high utional clients around the world. He was ate governance of major RBC Wealth Between 2007 to 2010, Mr. Lagopoulos RBC International Wealth Management, gopoulos holds a Bachelor of Commerce o and is a Chartered Accountant. He has ife Time Achievement Awards for his work d wealth management.
Board / Committee membership	2017 Attendance	Skills / experience	
Trustee	3/3 (100%)	Executive leadership	Finance
Compensation and Governance	2/2 (100%	International business	Risk Management
Committee Audit Committee	3/3 (100%)	Equity market Operations Strategy	Governance Investment

Equity Ownershi	p at March 31, 2018	Trustee fees received
Units	Value of Units	2017 \$17,500
6,000	\$60,300	
Current and Former Public Board Memberships in the last 5 years		Public Board Interlocks
None		None

<b>Jo-Ann</b> <b>Lempert</b> <i>Montreal, QC</i> <i>Canada</i> Age: 42	<ul> <li>Trustee Board Details:</li> <li>Trustee since Sept 2017</li> <li>2017 AGM voting results: N/A</li> <li>Independent</li> </ul>	Ms. Lempert, is the Regional Assurance Partner and the leader of MNP's Public Companies practice as well as its Real Estate Services group in Montréal. She works with a number of private companies and public issuers that require specialized expertise in complex standards in financial reporting. Ms. Lempert also has significant experience taking private companies through the public listing process. Ms. Lempert has been a contributing author for Chartered Professional Accountants of Canada, CCH Wolters-Kluwer, a course instructor for the Order of Chartered Professional Accountants of Quebec and the Institute of Chartered Professional Accountants of Ontario. Ms. Lempert holds the FCPA, FCA designation and became a Fellow in 2016. She holds a Bachelor of Commerce (Accounting and Entrepreneurship) from McGill University a Diploma of Accounting from Concordia University.	
Board / Committee membership	2017 Attendance	Skills / experience	
Trustee Audit Committee	2/2 (100%) 2/2 (100%	Executive leadership Operations Finance Equity market	Real estate industry Strategy Governance
Equity Ownershi	p at March 31, 2018	Trustee fees received	
Units	Value of Units	2017 \$10,833	
0	\$0		
	mer Public Board n the last 5 years	Public Board Interlocks	
None		None	

Marc Manasterski Paris, France Age: 69	<ul> <li>Trustee Board Details:</li> <li>Trustee since Feb 2013</li> <li>2017 AGM voting results: 99.2%</li> <li>Independent</li> </ul>	division of Quilvest, a mu joining Quilvest in Februar Executive Officer of Alliar hotel portfolio in France, I Goldman Sachs' real est Manasterski acquired mo real estate development. Officer of several private i high net worth individual Marketing from the College	her and Head of Quilvest Real Estate, a Iti-family office with global reach. Before ry 2008, Mr. Manasterski served as Chief nee Hospitality Group, managing a large Belgium and Italy on behalf of Whitehall, tate opportunity fund. Prior to that, Mr. re than 20 years of direct experience in Mr. Manasterski was Chief Executive nvestment funds owned by banks or/and s. Mr. Manasterski holds an H.N.D. in e for the Distributive Trades (London) and usiness Administration from INSEAD,
Board / Committee membership	2017 Attendance	Skills / experience	
Trustee Compensation and Governance Committee Investment Committee	6/9 (67%) 3/4 (75%) 1/1 (100%)	Executive leadership Finance Risk Management Governance Strategy	Real estate industry International business Equity market Investment

Equity Ownershi	p at March 31, 2018	Trustee fees received
Units	Value of Units	2017 \$31,000
0	\$0	2016 \$35,000
U	φ	2015 \$35,000
	mer Public Board n the last 5 years	Public Board Interlocks
None		None

<b>Robert J.</b> <b>Picard</b> <i>Toronto, ON,</i> <i>Canada</i> Age: 57	Trustee Board Details: • Trustee nominee • Independent	Mr. Picard has been a partner at Gardiner Roberts LLP since 1991 and has served on the firm's management board and a number of governing committees. He has acted as lead counsel in many complex investment arrangements and large scale structured projects including those in real estate, energy and technology. Mr. Picard has negotiated a number of public and private financings including public placements, venture capital, standard and convertible debt, mezzanine and asset backed transactions. He has broad experience in mergers and acquisitions in numerous industries including real estate. Mr. Picard is a graduate of University of Toronto Law School and is certified by the Law Society of Ontario, Canada as an expert in Corporate and Commercial Law.			
Board / Committee membership	Attendance	Skills / experience			
N/A	N/A	Executive leadership Finance Risk Management Investment	Real estate industry International business Equity market Strategy		
Equity Ownershi	p at March 31, 2018	Trustee fees received			
Units	Value of Units	N/A			
0	\$0				
••••••••	rmer Public Board n the last 5 years	Public Board Interlocks			
None		None			

#### **Appointment of Auditors**

Ernst & Young LLP was first appointed auditor of the REIT in February 2013. Upon the recommendation of the Audit Committee of the Board of Trustees of the REIT, the Board of Trustees of the REIT recommends that Ernst & Young LLP, Chartered Professional Accountants, be reappointed as the REIT's auditors to hold office until the close of the next annual meeting and that the Trustees be authorized to fix their remuneration.

This reappointment of Ernst & Young LLP as auditors must be approved by a simple majority of votes cast by Unitholders at the meeting. Representatives of Ernst & Young LLP will be present at the meeting and will be given the opportunity to make a statement if they so wish and will respond to appropriate questions.

Below are the voting results from Annual General Meetings of the REIT for Ernst & Young LLP.

Unitholder Voting Results								
Year	Votes in favour of Ernst & Young LLPProxies received Unitholders							
2017	99.6%	33.2%						
2016	100.0%	48.1%						
2015	100.0%	48.5%						

The following table sets forth all services rendered by Ernst & Young LLP, the REIT's external auditor, for fees related to the REIT for each category of service for the financial years ended December 31, 2017 and 2016.

Category of fees	December 31, 2017	December 31, 2016
Audit Services <sup>(1)</sup>	\$251,408	\$315,326
Audit Related Services	\$16,500	\$16,000
Tax Services	\$36,000	\$0
All Other Services	\$0	\$0
Total	\$303,908	\$331,326

(1) Audit fees and expenses related to the fiscal year audit and interim reviews, notwithstanding when the fees and expenses were billed or when the services were rendered.

#### SPECIAL BUSINESS

#### Approval of Unit Based Compensation Plan

Pursuant to the terms of the extension of the management agreement between the REIT and Inovalis S.A. (the "**Management Agreement**") described below in *Extension of the Management Agreement and Modification*, and subject to Unitholder approval, the Board has the ability to pay a portion of the Asset Management Fees in Units. That feature of the Management Agreement constitutes a unit based compensation plan for purposes of the Toronto Stock Exchange (the "**Unit Based Compensation Plan**" or the "**Plan**").

At the Meeting, holders of Units will be asked to consider, and, if deemed appropriate, approve, with or without variation, a resolution (the "**Unit Based Compensation Plan Resolution**") in the form set out in Appendix A confirming, ratifying and approving, the adoption of the Unit Based Compensation Plan by the REIT. The Unit Based Compensation Plan Resolution must be approved by the affirmative vote of at least a majority of the vote cast by holders of Units present in person or represented by proxy at the Meeting.

No awards have been made to date under the Unit Based Compensation Plan.

The Board has reviewed the terms of the Unit Based Compensation Plan, determined that it is in the best interest of the REIT and the Unitholders and has authorized the submission of the Unit Based Compensation Plan to Unitholders for approval. Accordingly, the Board recommends that Unitholders vote FOR the Unit Based Compensation Plan Resolution.

#### Extension of the Management Agreement and Modification

On April 1, 2018 in anticipation of the April 10, 2018 expiry date, the Board of Trustees of the REIT approved the extension of the management agreement between the REIT and Inovalis S.A. The Board of Trustees and the Manager agreed that, given the REIT's relative size, it was in the REIT's best interest to not internalize the asset and property management function at the current time. As part of the terms of the extension of the agreement, the following modifications were approved:

- Term: The initial term will be for three (3) years, not to exceed April 1, 2021. The Agreement shall be automatically renewed for an additional two (2) years if the REIT's AFFO per unit for the year ended December 31, 2020 is greater than 115% of the AFFO per unit of the REIT as at December 31, 2017. The AFFO calculation shall be consistently applied and approved by the audit committee. Internationalization can occur at any time at the discretion of the Board of Trustees.
- Asset Management Fees: Will be reduced from 0.75% to 0.50% and calculated based on the book value of assets. Fees will be payable in cash and/or exchangeable securities, the exact composition of which will be determined by the Board annually based on the REIT's cash resources.
- Acquisition Fees: 1.00% of the purchase price of properties acquired that are not currently owned or managed by the Manager and paid 100% in cash.

Number of Securities Reserved for Issuance:

Subject to the Management Agreement and the applicable rules and regulations of all regulatory authorities to which the REIT is subject (including the Toronto Stock Exchange), a maximum of 11,000,000 Units are reserved for issuance under the Plan, representing 45% of the total issued and outstanding Units as of the date hereof. The 11,000,000 Units proposed to be approved by Unitholders will be valid for the initial term of the Management Agreement of three (3) years and, should the Management Agreement be extended, for an additional two (2) year term. To the extent Unitholders do not approve the issuance of 11,000,000 Units, the Asset Management Fees will be settled in cash only.

#### Maximum Grant to Any Participants that are Insiders:

The number of Trust Units issuable to insiders of the REIT at any given time pursuant to all of the REIT's Trust Unit based compensation arrangements shall not exceed 10% of the outstanding Trust Units on a non-diluted basis and the number of Trust Units issued to insiders of the REIT, within any one year period, pursuant to all of the REIT's Trust Unit based compensation arrangements, shall not exceed 10% of the outstanding Trust Units on a non-diluted basis.

#### Regulatory Approval

The Unit Based Compensation Plan has been drafted to comply with the policies of the TSX as they exist at the date of this Information Circular.

# CORPORATE GOVERNANCE DISCLOSURE

#### Board of Trustees

The name, municipality of residence, positions held with the REIT (or functions performed on behalf of the REIT) and positions on other public boards for each Trustee as of the date of this Circular is described under the section entitled "Business to be Transacted at the Meeting, Election of Trustees".

The Chair of the Board, Mr. Stéphane Amine, is not considered to be an independent Trustee because he is the Chair and Founder of Inovalis. The lead Trustee, Mr. Daniel Argiros is an independent Trustee.

To facilitate the Board of Trustees functioning independent of management, where appropriate, during regularly scheduled meetings, non-independent Trustees and members of management are excluded from certain discussions.

In addition, the Declaration of Trust requires the approval of at least a majority of the REIT's Independent Trustees who have no interest in the matter for the following matters:

- a. making any material change to the Management Agreement (including any termination thereof) or any increase in the fees payable thereunder (or any change thereto which has the effect of increasing the fees payable thereunder);
- b. entering into any agreement or transaction in which any related party has a material interest or making a material change to any such agreement or transaction;
- c. approving or enforcing any agreement entered into with a related party;
- d. permitting any of the REIT or any of its subsidiaries to acquire any real or other property in which a related party has an interest or to sell any interest in any real or other property to a related party; and
- e. making or prosecuting any claim by or against any related party.

#### Mandate of the Trustees

The mandate of the Board of Trustees is one of stewardship and oversight of the REIT and its investments. In fulfilling its mandate, the Board of Trustees has adopted a written charter, in the form set out as Appendix B hereto, setting out its responsibilities.

#### Position Descriptions

Written position descriptions are in place for the Chair and the Lead Trustee of the Board of Trustees which set out their respective, responsibilities, including, as applicable, duties relating to setting meeting agendas of the Board of Trustees, chairing meetings of Unitholders, Trustee development and communicating with Unitholders and regulators. The Board of Trustees has also adopted a written position description for each of the committee chairs which set out each of the committee chair's key responsibilities, including duties relating to setting committee meeting agendas, chairing committee meetings and working with the respective committee and management to ensure, to the greatest extent possible, the effective functioning of each committee.

#### Board Leadership

Mr. Stéphane Amine is the Chair of the Board. The Board maintains a position description for the Chair that is reviewed annually and approved by the Compensation and Governance Committee and the Board.

The Chair directs the operations of the Board. He chairs each meeting of the Board and is responsible for the management and effective functioning of the Board and provides leadership to the Board in all matters. More specifically, the Chair works in consultation with the members of executive management to, among other things, set the agenda for each Board meeting; ensures that the Board has all the information it needs to discuss the matters brought before it; and ensures that all of the Board's responsibilities, as set out in the Board mandate, are being fulfilled.

The Chair monitors the reports from the committees of the Board to ensure the committees are fulfilling the responsibilities delegated to them by the Board. The Chair also chairs meetings of the unitholders and facilitates the response by management to unitholder concerns. The Chair ensures that strategic plans are communicated to the Board and that such plans are evaluated as to their success.

The Board has also appointed an independent Trustee, Mr. Daniel Argiros, to serve as Lead Trustee. The Lead Trustee provides leadership to the Board and particularly to the independent Trustees. He ensures that the Board operates independently of management and that the Trustees have an independent leadership contact. The Lead Trustee chairs meetings of the independent Trustees. The Board maintains a position description for the Lead Trustee. The Lead Trustee meets periodically with the other independent Trustees to obtain insight as to areas where the Board and its committees can operate more effectively and to ensure that the Board is able to discharge its responsibilities independent of management.

#### Relationship of the Board of Trustees and Management

The Board of Trustees has in place appropriate structures to ensure that it can function independently of management, including the appointment of a Lead Trustee of the Board of Trustees of the REIT, who is an independent Trustee.

The responsibilities of the Lead Trustee of the Board of Trustees of the REIT are described above in the section called "Board Leadership". Management's responsibilities are determined by the Board of Trustees of the REIT. The day-to-day role and responsibilities of the Chief Executive Officer is determined by the REIT's Board of Trustees. All major policy decisions relating to the REIT's business are made by the REIT's Board of Trustees or a committee thereof.

#### **Committees of the Board**

To assist the Board in fulfilling its responsibilities, three committees of the Board are in place. All committee chairs and members are independent.

#### Compensation and Governance Committee

The Compensation and Governance Committee consists of Mr. Zakuta, Mr. Lagopoulos and Mr. Manasterski with Mr. Lagopoulos as Chair, each of whom is considered to be an Independent Trustee. Upon relocating to the United States in 2017, Mr. Dansereau resigned from the Committee due to the REIT's residency requirements however, he has been invited to attend Compensation and Governance Committee meetings as a guest to ensure continuity and provide insight on governance and compensation matters.

Mr. Zakuta has directly related governance and compensation experience, derived from the CEO roles he has held with Plazacorp Retail REIT and Fronsac REIT. He was responsible for setting compensation policy as well as oversight of the publication of key disclosure documents for both REITs. He has overseen succession plans for Board and management and participated in the recruitment and selection for both.

Mr. Lagopoulos acquired his experience in governance matters primarily as Deputy Chairman of RBC Wealth Management and through his responsibilities for the corporate governance of major RBC Wealth Management subsidiaries internationally. His compensation experience is directly related to his role in determining compensation as CEO and Head of RBC International Wealth Management and before that as an Executive Vice President of the Bank and Head of RBC Global Private Banking.

Mr. Manasterski's governance and compensation experience is drawn from on his executive leadership roles, particularly with publicly traded companies over a long career. As CEO of Alliance Hospitality Group, he reported to a board of directors and was responsible for establishing key governance and compensation policies. His experience in leading large management teams gave him breadth in the evaluation of management performance and development of compensation plans.

The Compensation and Governance Committee is charged with reviewing, overseeing and evaluating the governance and nominating policies and the compensation policies of the REIT. In addition, the Compensation and Governance Committee is responsible for: (i) assessing the effectiveness of the Board of Trustees, each of its committees and individual Trustees; (ii) overseeing the recruitment and selection of candidates as Trustees of the REIT; (iii) organizing an orientation and education program for new Trustees and coordinating continuing Trustee development programs; (iv) considering and approving proposals by the Trustees to engage outside advisers on behalf of the Board of Trustees as a whole or on behalf of the independent Trustees: (v) reviewing and making recommendations to the Board of Trustees concerning any change in the number of Trustees composing the Board of Trustees; (vi) administering any Unit option or purchase plan of the REIT or any other compensation incentive programs; (vii) assessing the performance of the officers and other members of the executive management team of the REIT; (viii) reviewing and approving the compensation paid by the REIT, if any, to consultants of the REIT; and (ix) reviewing and making recommendations to the Board of Trustees concerning the level and nature of the compensation payable, if any, to the Trustees and officers of the REIT.

#### Independent Advice

The Compensation and Governance Committee mandate provides the authority to select, engage and compensate any outside consultant the Committee determines to be necessary to permit it to carry out its duties at the REIT's expense. The Committee is ultimately responsible for its own decisions, and may take into consideration more than the information and recommendations provided by its consultants.

Compensation and Governance Committee accomplishments in 2017

• reviewed and updated the mandates of the Board, Board Chair, Committees and Committee Chairs;

- reviewed and where necessary, updated the
  - o Code of Business Conduct and Ethics
  - Disclosure Policy
  - Confidential Information Policy
  - Insider Trading Policy
  - o Whistleblowing Policy
  - Majority Voting Policy
  - Diversity Policy
  - Board Tenure, Term Limits and Trustee Retirement Policy
- directed a board, committee and peer trustee effectiveness evaluation;
- directed an assessment of the Committee's performance;
- reviewed the CEO position description;
- reviewed the 2017 corporate goals and objectives for the CEO;
- recommended Board approval of a succession plan for the CEO;
- reviewed the trustee compensation structure;
- recommended Board approval for a minimum unitholding guideline for Trustees;
- reviewed the orientation and education plans for Trustees;
- initiated Trustee succession planning;
- reviewed the skills required for Trustee nominees;
- reviewed the independence of the Trustees;
- reviewed the Board size;
- reviewed candidates for nominations and recommended a new trustee for appointment; and
- reviewed and obtained approval from the Board for the:
  - o 2017 Trustee nominees;
  - o 2017 Form of Proxy;
  - o 2017 Management Information Circular.

#### **Investment Committee**

The Investment Committee consists of Mr. Zakuta, Mr. Dansereau and Mr. Manasterski, with Mr. Zakuta as Chair, each of whom is considered to be an Independent Trustee. Mr. Zakuta is not seeking re-election to the Board and the replacement Chair of the Investment Committee will be appointed following the Annual and Special Meeting.

The Investment Committee may authorize, without the Board of Trustees' approval, proposed acquisitions, dispositions or borrowings where the acquisition, disposition or borrowing, including the assumption or granting of any mortgage, does not exceed €40 million. The Investment Committee may also recommend to the Board of Trustees whether to approve or reject proposed transactions, where the value of such transaction exceeds €40 million.

Investment Committee Highlights in 2017

- reviewed and recommended an acquisition to the Board;
- conducted an assessment of the Committee's performance;
- reviewed the REIT's Investment Guidelines and Operating Policies; and
- received reports on the performance of the REIT's portfolio.

#### Audit Committee

The Audit Committee consists of Daniel Argiros, Jean-Daniel Cohen, Michael Lagopoulos, Jo-Ann Lempert and Raymond Paré as Chair, each of whom is considered to be an Independent Trustee. Mr. Paré is not seeking re-election to the Board and the replacement Chair of the Audit Committee will be appointed following the Annual and Special Meeting.

The Audit Committee's charter and the education and experience of each audit committee member that is relevant to the performance of his or her responsibilities as an audit committee member is

detailed in the sections entitled "Audit Committee" and "Audit Committee Charter" in the Annual Information Form dated March 29, 2018 which can be found on SEDAR and on the REIT's website. The Annual Information Form is incorporated in this Circular by reference.

The Audit Committee must pre-approve all non-audit services to be provided to the issuer or its subsidiary entities by the external auditor. The Audit Committee is required to review the REIT's financial statements, MD&A and annual and interim press releases prior to public disclosure of these matters. Each member of the Audit Committee is independent and financially literate.

Audit Committee Highlights in 2017

- received reports from the Chief Financial Officer;
- reviewed and recommended for approval by the Board, the:
  - quarterly unaudited and annual audited financial statements, Management's Discussion and Analysis, and related press releases;
  - Annual Information Form;
  - o principal risks;
- monitored the principal risks;
- conducted an annual review of the external auditor's performance and recommended approval by the Board for the auditor's re-appointment at the Annual and Special Meeting of Unitholders;
- reviewed the Audit Plan for 2018;
- reviewed the Auditor's fees;
- met *in camera* with the auditor after every meeting;
- reviewed and recommended to the Board, amendments to the Audit Committee Charter;
- reviewed reports on the CEO and CFO certification process;
- reviewed reports on the REIT's compliance with its financial covenants and financial risk management policies;
- conducted an assessment of the Committee's performance;
- reviewed the REIT's distributions;
- reviewed reports on tax compliance matters;
- reviewed changes to tax legislation;
- monitored litigation; and
- monitored the whistleblowing process.

#### **Orientation and Continuing Education**

The Compensation and Governance Committee has put in place an orientation program for new Trustees under which a new Trustee will meet with the Chair and Lead Trustee of the Board of Trustees and members of the executive management team of the REIT. The Orientation Plan encompasses operations, finance, strategy, organizational structure, board roles, board operations and integration with other Trustees,

The Corporate Governance Committee is responsible for overseeing the Trustee Education

Program which is focused on providing the Trustees with in-depth information about key aspects of the REIT's business, including the material risks and opportunities facing the REIT. Trustees also receive ongoing education on topics affecting the REIT such as changes to accounting standards, the insurance landscape, environmental regulations, leading practices in governance, current and anticipated trends in governance disclosure, regulatory reporting and requirements. Trustees are solicited for input into the agenda for the education program and management is asked to schedule presentations and seminars covering these areas, some of which may be presented by management and others by external consultants or experts.

The REIT encourages Trustees to attend other appropriate continuing education programs and the REIT contributes to the cost of attending such programs. As well, written materials likely to be of interest to Trustees that have been published in periodicals, newspapers or by legal or accounting firms are forwarded to Trustees. Furthermore, the REIT also believes that serving on other corporate and not-for-profit boards is a valuable source of ongoing education.

All of the members of the Investment Committee, the Chair and the CEO have made site visits to each of the REIT's properties. Although not on the Investment Committee, Mr. Paré also visited a number of the properties in France prior to 2017. In 2017, Mr. Argiros and Mr. Lagopoulos toured all of the properties in Paris and met with asset and property management staff. Arrangements have been made for a property tour for other trustees in 2018.

New Trustees will be provided with comprehensive orientation and education as to the nature and operation of the REIT, its business, the role of the Board of Trustees and its committees, and the contribution that an individual Trustee is expected to make.

#### Nomination of Trustees

The Compensation and Governance Committee co-ordinates and manages the process of recruiting, interviewing, and recommending candidates to the Board of Trustees. This committee has a formal written charter which outlines the committee's responsibilities, requisite qualifications for new trustees, the appointment and removal of trustees and the reporting obligations to the Board of Trustees. The Committee has identified the key skills required on the Board and reviews these annually to identify potential skill gaps on the Board. The assessment process for incumbent Trustees, described below, is an important component of the consideration of nominees.

#### Voting Results from Previous Annual General Meetings

The following is a summary of the voting results from the REIT's Annual General Meetings for the election of Trustees held in each of the last three years.

	2017	2016	2015
% of Proxies Received from Holders of Voting Rights	33.3%	48.1%	48.5%
Name of Trustee	Voting Results	Voting Results	Voting Results
Stéphane Amine	99.5%	99.5%	99.6%
Daniel Argiros	99.5%	99.5%	99.6%
Jean-Daniel Cohen	99.5%	99.5%	99.7%
Richard Dansereau	99.2%	99.5%	99.6%
Marc Manasterski	99.2%	99.0%	99.6%
Raymond Paré	99.5%	99.5%	99.9%
Michael Zakuta	99.5%	99.5%	99.9%

#### Skills

The Compensation and Governance Committee believes that the Board should be comprised of Trustees with a broad range of experience and expertise and utilizes a skills matrix to identify those areas which are necessary for the Board to carry out its mandate effectively. The information is used to assess the Board's overall strengths and to assist in the Board's ongoing renewal process, which balances the need for experience and knowledge of the Trust's business with the benefit of board renewal and diversity. The nominee Trustees' skills matrix is set out below:

Skills	Argiros	Cohen	Dansereau	Lagopoulos	Lempert	Manasterski	Picard
Real estate industry	$\checkmark$	$\checkmark$	$\checkmark$		$\checkmark$	$\checkmark$	$\checkmark$
Executive leadership	$\checkmark$						
Finance	$\checkmark$						
International business	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		$\checkmark$	$\checkmark$
Risk management		$\checkmark$		$\checkmark$		$\checkmark$	$\checkmark$
Equity market	$\checkmark$						
Governance			$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	
Operations	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Investment	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		$\checkmark$	$\checkmark$
Strategy	$\checkmark$						

#### **Board evaluation**

The Compensation and Governance Committee is responsible for assessing the effectiveness of the Board of Trustees, each of its committees and individual Trustees. These assessments are done on an annual basis. For the year ended December 31, 2017, Trustees were issued an anonymous, electronic questionnaire that solicited quantitative ratings and narrative comment in key areas of business operations, strategy, Unitholder value, risk management, use of time, board structure, size and process. The Audit Committee, Compensation and Governance Committee and Investment Committees were similarly assessed as they relate to the responsibilities under their mandates as well as leading practices in their respective areas of expertise.

Summary reports on the respective evaluations were prepared by an external advisor and are to be tabled by the Chair of the Compensation and Governance at the May 2018 meeting of the Board. The Board discuss its report and assigned review of the Committee reports to the respective Committees. Each is considering the findings and acting on recommendations as appropriate.

All Trustees complete an annual evaluation of their peers through an additional anonymous electronic questionnaire process. Trustees are evaluated on a number of behavioural competencies evidenced at Board and Committee meetings. The findings are submitted in a confidential report by an external consultant to the Chair of the Compensation and Nominating Committee.

Each year, the Board Chair meets with each Trustee individually to engage in open dialogue on any issues which either wish to raise, and uses the same meeting to discuss any specific issues that may have come up in the peer review questionnaire process.

In all these ways, each Trustee receives feedback on their individual contribution to Board effectiveness. The results of the individual Trustee performance assessments will be one of the factors taken into account when considering the Trustee nominees to be recommended to Unitholders and in determining the membership of the Committees.

#### Trustee Minimum Unit Ownership Guidelines

In December 2017, a policy was established requiring Trustees to hold a minimum of three times the value of the annual Trustee retainer; the threshold is to be met by the later of three years from

December 2017 for Trustees in office at that date or within three years after the date of appointment or election of each Trustee to the Board.

# Board Tenure, Term Limits, Trustee Retirement and Other Mechanisms of Board Renewal

The REIT has not adopted term limits for Trustees because the Trustees believe the imposition of arbitrary term limits may result in an effective Trustee being disqualified and discounts the value of experience and continuity. The REIT also does not have a retirement policy.

The Compensation and Governance Committee is responsible for assessing the effectiveness of the Board of Trustees and board renewal is one of the factors the Compensation and Governance Committee uses in its evaluation.

The Compensation and Governance Committee, in conjunction with its review of the Trustees' skills and experience, also reviews each Trustee's tenure on the Board as further set out below. The Committee:

- 1. has an annual Board effectiveness evaluation that enables the Committee and the Board to solicit feedback regarding Trustee contribution, skill set and expertise;
- 2. has a diversity policy to guide the Committee on objectives for diversity when choosing Trustee candidates;
- 3. maintains a Trustee skills matrix to ensure that, in choosing Trustee candidates, it focuses appropriately on critical skills and experience; and
- 4. annually reviews Board Chairs and Committee memberships with a view to balancing a desire for fresh perspectives with the need for experience and subject matter expertise.

The Compensation and Governance Committee, as part of its mandate, undertakes a review of the composition and performance of the Board and the mandate and composition of the committees of the Board. Recommendations for changes, if any, are developed and subsequently discussed with the full Board. The Board is of the view that this process works well and reflects a strong governance practice.

	Stéphane Amine	Dan Argiros	Jean- Daniel Cohen	Richard Dansereau	Jo-Ann Lempert	Michael Lagopoulos	Marc Manasterski	Raymond Paré	Michael Zakuta
Board of Trustees <sup>(1)</sup>	9/9 (100%)	9/9 (100%)	8/9 (89%)	9/9 (100%)	2/2 <sup>(2)</sup> (100%)	3/3 <sup>(3)</sup> (100%)	7/9 (78%)	6/9 (67%)	9/9 (100%)
Audit Committee	n/a	5/5 (100%)	5/5 (100%)	n/a	2/2 <sup>(2)</sup> (100%)	3/3 <sup>(3)</sup> (100%)	n/a	4/5 (80%)	n/a
Compensation and Nominating Committee	n/a	n/a	n/a	4/4 (100%)	n/a	2/2 <sup>(3)</sup> (100%)	3/4 (75%)	n/a	4/4 (100%)
Investment Committee	n/a	n/a	n/a	1/1 (100%)	n/a	n/a	1/1 (100%)	n/a	1/1 (100%)

#### **Trustee Attendance**

(1) The total of nine meetings of the Board of Trustees includes the Annual General Meeting held on May 9, 2017.

(2) Ms. Lempert was appointed to the Board in September 2017 and attended all Board and Audit Committee meetings held after that date.

(3) Mr. Lagopoulos was appointed to the Board in July 2017 and attended all Board and Audit Committee meetings held after that date.

#### Trustees' Compensation

The Trustees' compensation program is designed to attract and retain qualified individuals to serve on the Board of Trustees. A summary of the 2017 Trustee fees are set out below and are for independent Trustees only. All fees are paid in cash. The REIT does not have an equity compensation plan. Each Trustee is reimbursed for all reasonable travel and ancillary expenses incurred. The Trustees do not receive any additional remuneration for acting as directors on the boards of the REIT's Subsidiaries.

The Compensation and Governance Committee reviewed the fee structure for Trustees in 2017. The Committee considered a comparator set using trustee compensation data from 2017 management information circulars for the following REITs: Dream Global REIT, Slate Office REIT, Plaza Retail REIT, Agellan Commercial REIT, Automotive Properties REIT, and Partners REIT. No compensation consultant was used in 2017 or 2016. Among these peers, Inovalis had the lowest average total trustee compensation. It was agreed to maintain the current fee structure.

Type of Trustee Fee	<u>Amount</u>
Board retainer	\$25,000
Chair and Committee fees	
- Lead Trustee fee	\$10,000
- Compensation and Governance Committee Chair	\$5,000
- Compensation and Governance Committee member	\$0
- Audit Committee Chair	\$10,000
- Audit Committee member	\$0
- Investment Committee Chair	\$5,000
- Investment Committee member	\$0
Attendance fees	
- Board or Committee meeting, in person, longer than 30 minutes	\$1,000
<ul> <li>Board or Committee meeting, in person, 30 minutes or less</li> </ul>	\$0
<ul> <li>Board or Committee meeting, by phone, longer than 30 minutes</li> </ul>	\$500
<ul> <li>Board or Committee meeting, by phone, 30 minutes or less</li> </ul>	\$0
<ul> <li>At Annual or Special Meeting of Unitholders</li> </ul>	\$1,000

In consideration for serving on the Board of the Trustees, each Trustee that is not an employee of the REIT or Inovalis received the following compensation in cash for the fiscal year of the REIT ended December 31, 2017:

Name of Trustee	Fee Earned (\$)	Unit-based awards	Non-equity incentive plan compensation	All other compens ation (\$)	Total compensation (\$)
Stéphane Amine <sup>(1)</sup>	\$0	-	-	-	\$0
Daniel Argiros	\$47,000	-	-	-	\$47,000
Jean-Daniel Cohen	\$36,500	-	-	-	\$36,500
Richard Dansereau	\$40,667	-	-	-	\$40,667
Jo-Ann Lempert	\$10,833				\$10,833
Michael Lagopoulos	\$17,500				\$17,500
Marc Manasterski	\$31,000	-	-	-	\$31,000
Raymond Paré	\$40,000	-	-	-	\$40,000
Michael Zakuta	\$42,333	-	-	-	\$42,333
Total				•	\$265,833

(1) Mr. Amine did not receive Trustee compensation as he is compensated by Inovalis. See Summary Compensation Table.

The Compensation and Governance Committee reviews the compensation of the Board of Trustees periodically and holds meetings as necessary.

The Trustees are also entitled to be reimbursed for their out-of-pocket expenses incurred in acting as Trustees. In addition, Trustees are entitled to receive remuneration for services rendered to the REIT in any other capacity, except in respect of their service as Trustees of any of the REIT's subsidiaries. Trustees who are employees of and who receive salary from the REIT

or Inovalis are not entitled to receive any remuneration for their services in acting as Trustees, but are entitled to reimbursement of their out-of-pocket expenses incurred in acting as Trustees.

#### Trustee Pension Plan

The Trustees do not have a pension plan.

#### **Ethical Business Conduct**

The REIT has a Code of Business Conduct and Ethics (the "Code") that applies to all Trustees, officers and employees of the REIT and its external manager. The objective of the Code is to provide guidelines for maintaining the integrity, reputation, honesty, objectivity and impartiality. The Code addresses conflicts of interest, protecting the REIT's assets, confidentiality, fair dealing with security holders, competitors and employees, insider trading, compliance with laws and reporting any illegal or unethical behaviour. As part of the Code any person subject to the Code is required to avoid or fully disclose interests or relationships that are harmful or detrimental to the REIT's best interests or that may give rise to real, potential or the appearance of conflicts of interest. The Board of Trustees monitors compliance with the Code by encouraging all Trustees, officers and employees to talk to supervisors, managers or other appropriate personnel about observed illegal behavior and when in doubt about the best course of action in a particular situation. All Trustees, Officers and employees of the REIT and of the asset manager who work on REIT matters are required to certify their compliance with the Code annually. The Compensation and Governance Committee reports annually to the Board on compliance with the Code. The Board of Trustees has ultimate responsibility for the stewardship of the Code. The Code is available on SEDAR at www.sedar.com.

#### **Diversity Policy**

The Trustees recognize and support the benefits of diversity in the REIT Board and in the executive management team. Diversity is important to ensure that members of the Board and the REIT executive management provide the necessary range of perspectives, experience and expertise required to achieve the REIT's objectives.

#### Meaning of Diversity

"Diversity" amongst other things is any characteristic or quality that can be used to differentiate groups and people from one another and includes gender and age, race, nationality, culture, language and other ethnic distinctions, education, regional and industry experience, and expertise.

#### Application of the Diversity Policy to the Board

The Compensation and Governance Committee of the Board is responsible for reviewing and assessing Board size, composition and effectiveness, and for recommending to the Board (i) the Trustee nominees to stand for election at the next annual meeting of REIT unitholders and (ii) any candidates for appointment to the Board between AGMs, as appropriate.

It is an objective of this policy that diversity be considered in determining the optimal composition of the Board. In reviewing Board composition and identifying suitable candidates for Board appointment or nomination for election to the Board, candidates will be selected based on merit and against objective criteria, and due consideration will be given to diversity in identifying candidates and selecting candidates.

Inovalis recognizes that gender diversity is a significant aspect of diversity and acknowledges the role that women with relevant competencies and skills can play in contributing to diversity of perspective in the boardroom. Accordingly, in order to promote the specific objective of gender diversity, the selection process for Board nominees will include female candidates.

The REIT does not currently have any targets for the recruitment of women to the Board; there is one women (14%) on the REIT's Board at this time.

The Compensation and Governance Committee will periodically (i) assess the effectiveness of the Board appointment/nomination process at achieving the REIT's diversity objectives and (ii)

consider and, if determined advisable, recommend to the Board for adoption, measurable objectives for achieving diversity on the Board. At any given time the Board may seek to adjust one or more objectives concerning its diversity and measure progress accordingly.

#### Application of the Diversity Policy to Executive Management

Executive management of the REIT are employed by the external manager. The Board of the REIT has communicated its philosophy as it relates to diversity to the external manager and has expressed a request for consideration of the policy as it relates to succession planning matters and the appointment of members of the REIT's Chief Executive Officer and other key executive officers. The REIT does not have authority to make hiring decisions or to establish measurable goals for executive management. There is currently one woman (Chief Financial Officer) representing 33% of the executive management team for the REIT.

#### Majority Voting Policy

The Board has a Majority Voting Policy. Pursuant to this policy, in an election of Trustees other than a contested election, if the number of proxy votes withheld for a particular nominee is 50% plus 1 of the total votes, the nominee will be considered by the board not to have received the support of the unitholders, even though duly elected as a matter of corporate law. Such a nominee will be required to forthwith submit his or her resignation to the Board of Trustees, effective on acceptance by the Board.

The Board will promptly accept the resignation unless it determines that there are extraordinary circumstances that should delay the acceptance of the resignation or justify rejecting it. The resignation will be accepted (or in exceptional cases, rejected) within 90 days of the meeting. The Board will not consider any of the following as factors to constitute exceptional circumstances: the length of service, the trustee's qualifications, the trustee's attendance at meetings, the trustee's experience or the trustee's contributions to the issuer as this information is made available to unitholders it its proxy voting materials.

Subject to any corporate law restrictions, the Board of Trustees may (1) leave a vacancy in the Board unfilled until the next annual general meeting, (2) fill the vacancy by appointing a new trustee whom the Board considers to merit the confidence of the unitholders, or (3) call a special meeting of unitholders to consider new board nominee(s) to fill the vacant position (s).

The REIT will promptly issue a news release with the Board's decision, a copy of which must be provided to the Toronto Stock Exchange. If the Board determines not to accept a resignation, the news release will fully state the reasons for that decision.

In the event that any Trustee who received a majority withheld vote does not offer his or her resignation in accordance with this Policy, he or she will not be re-nominated by the Compensation and Governance Committee or the Board.

A copy of the REIT's Majority Voting Policy is available on its website at <u>www.inovalisreit.com</u>.

#### **Director / Trustee Interlocks**

The Board's approach to board interlocks is to the effect that no more than two Board members may sit on the same public company board with a market capitalization greater than \$10 million. The directorships of all Trustee nominees on other public companies, are described under the section entitled "Election of Trustees" in this Circular.

Common memberships on boards of public companies among our current Trustees are set out in this table. The Board has determined that these board interlocks do not impair the ability of these Trustees to exercise independent judgement as members of the REIT's Board.

Company	Director /Trustee	Committees
Advenis, SA, Paris, France	Stéphane Amine	None
TitanStar Properties Inc*., Vancouver Canada	Jean-Daniel Cohen	None

\* TitanStar Properties Inc. is a TSX Venture Exchange listed company with a market capitalization of \$1.3 million. As such, it does not meet the threshold of the REIT's Director Interlock Policy which would prevent Messrs. Amine and Cohen from participating on this Board.

#### Unitholder/Investor Communications Policy and Feedback

The REIT has procedures to effectively communicate with its stakeholders, including its Unitholders, employees and the general public. The fundamental objective of these procedures is to ensure an open, accessible and timely exchange of information with Unitholders, employees and other stakeholders concerning the business, affairs and performance of the REIT.

The Board approves all of the REIT's significant communications with stakeholders, including financial statements and management's discussion and analysis, this management information circular, significant press releases, the annual information form and other disclosure documents.

Through the REIT's website, Unitholders and other stakeholders may access the REIT's most recent presentation made to the investment community.

The Chair of the Board of Trustees may be contacted by writing to Mr. Amine c/o Inovalis REIT at 151 Yonge Street, 11<sup>th</sup> floor Toronto, ON M5C 2W7. Unitholders can provide feedback to the REIT by contacting its Chief Executive Officer, David Giraud, by email at david.giraud@inovalis.com.

#### Cease Trade Orders, Bankruptcies, Penalties or Sanctions

To the knowledge of the REIT, no proposed Trustee:

- a. is, as at the date of this, or has been, within 10 years before the date of this Circular, a director or trustee, chief executive officer or chief financial officer of any company (including the REIT) that, (i) was subject to an order that was issued while the proposed Trustee was acting in the capacity as trustee, chief executive officer or chief financial officer; or (ii) was subject to an order that was issued after the proposed Trustee ceased to be a trustee or director, chief executive officer or chief financial officer and which resulted from an event that occurred while that person was acting in the capacity as trustee, chief executive officer or chief financial officer;
- b. is, as at the date of this, or has been within 10 years before the date of this Circular, a director or trustee or executive officer of any company (including the REIT) that, while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets;
- c. has, within the 10 years before the date of this Circular, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the proposed Trustee;
- d. has been subject to any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority; or
- e. has been subject to any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable securityholder in deciding whether to vote for a proposed Trustee.

#### Financial Literacy

All Trustees meet the standard for financial literacy defined by the Ontario Securities Commission as the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by the issuer's financial statements.

#### Risk Management Oversight

The Board of Trustees is entrusted with responsibility for assessment of the REIT's risk management practices, identification of the principal risks of the REIT's business and efforts to ensure that those risks are effectively managed. Among other things, it reviews and approves risk management policies and systems designed to work together with supporting corporate standards and operating guidelines developed by management. The Audit Committee is specifically tasked with ensuring that areas of risk for the REIT are properly defined and managed and measured against the REIT's risk tolerance. The Audit Committee also ensures that any area of risk oversight delegated to a committee of the Board of Trustees is appropriately delegated. The Audit Committee reviews, at least annually, the REIT's risk management framework and the REIT's policies and practices to control significant risks.

At least quarterly, management reports to the Board of Trustees on developments and progress made on its strategies for managing the key business risks including: tenant-related, geographic concentration, financing and exchange rates. A more comprehensive listing of risk factors applicable to the REIT is provided in the AIF and Management's Discussion and Analysis.

#### **REPORT ON EXECUTIVE COMPENSATION**

The REIT's senior management team currently consists of individuals employed or contracted by Inovalis, the external manager. Inovalis provides strategic, advisory, asset management, project management, property management and administrative services to the REIT and its subsidiaries pursuant to a management agreement for which the relevant subsidiary of the REIT will pay certain fees. See "Management Agreement" below for further information regarding such management agreement and the services provided by Inovalis to the REIT thereunder.

The REIT does not have any employment agreements with members of senior management and the REIT does not pay any cash compensation to any individuals serving as officers of the REIT, directly or indirectly. Rather, those individuals are compensated by Inovalis. A portion of the compensation paid to certain employees of Inovalis is attributable to time spent on the REIT's activities.

The REIT's officers named in the "Summary Compensation Table" below are employees of Inovalis. These officers are referred to herein as the "Named Executive Officers" (or "NEOs"). Inovalis has sole responsibility for determining the compensation of the Named Executive Officers.

#### **Compensation Discussion and Analysis**

The REIT's senior management team is employed or contracted by Inovalis. The compensation of Inovalis is calculated in accordance with the management agreement between the REIT and Inovalis, and is not subject to the general discretion of the Board of Trustees of the REIT. Compensation paid to Inovalis' senior management and its employees and contractors is not within or subject to the discretion of the Board of Trustees; nor will any variability in cash compensation paid to the Named Executive Officers have an impact on the REIT's financial results.

#### Principal Elements of Compensation

The compensation of the Named Executive Officers includes two major elements: (a) base salary and (b) an annual cash bonus. As a private company, Inovalis' process for determining executive compensation is relatively straightforward, involving board discussion with input from senior management of the company. There is no specific formula for determining the amount of each element, nor is there a formal approach applied by Inovalis for determining how one element of compensation fits into the overall compensation objectives in respect of the REIT's activities. No compensation paid in 2017 was related to specific performance goals for the executive management as it related to the REIT. There are no planned changes to compensation policies in the coming year.

The Named Executive Officers do not benefit from medium term incentives or pension plan participation. Perquisites and personal benefits are not a significant element of compensation of the Named Executive Officers.

The two principal elements of compensation are described below:

Base salaries. Base salaries are intended to provide an appropriate level of fixed compensation that will assist in employee retention and recruitment. Base salaries are determined on an individual basis, taking into consideration the past, current and potential contribution to the REIT's success, the position and responsibilities of the Named Executive Officers and competitive industry pay practices for other real estate investment trusts and corporations of comparable size. Inovalis did not engage compensation consultants for the purposes of performing benchmarking or apply specific criteria for the selection of comparable real estate businesses in 2016 or 2017. Increases in base salary are at the sole discretion of Inovalis.

Annual cash bonuses. Annual cash bonuses are discretionary and are not awarded pursuant to a formal incentive plan. Annual cash bonuses are awarded based on qualitative and quantitative performance standards, and reward the REIT's performance and/or the Named Executive Officer's individual performance. The determination of the REIT's performance may vary from year to year depending on economic conditions and conditions in the real estate industry, and may be based on measures such as unit price performance, the meeting of financial targets against budget, the meeting of acquisition objectives and balance sheet performance.

Individual performance factors vary, and may include completion of specific projects or transactions and the execution of day-to-day management responsibilities.

#### Equity or Pension Plan

The REIT does not have any unit option plan, equity compensation plan or other incentive plan, or any pension plan that provides for payments of benefits at, following or in connection with retirement or provide for retirement or deferred compensation plans for the Named Executive Officers or Trustees.

#### Termination

The REIT has no plan or arrangement whereby any Named Executive Officer or Trustee may be compensated in the event of that Named Executive Officer's or Trustee's resignation, retirement or other termination of employment, or in the event of a change of control of the REIT or a change in the Named Executive Officer's responsibilities following such a change of control.

#### Purchase of Securities

The REIT's Insider Trading Policy prohibits its Trustees, officer and employees, including those of the external manager, to purchase or sell REIT securities if they have any knowledge of a material fact or a material change in the REIT's affairs that has not been generally disclosed to the public and sufficient time has elapsed for such information to have been adequately disseminated to the public. Nor may they inform anyone of such material fact or material change (other than in the necessary course of business) or advise anyone to purchase, sell, hold or exchange the REIT's securities (or any other securities whose price or value may reasonably be expected to be affected by material changes affecting the REIT).

The policy allows Trustees, officers and employees to buy REIT securities for investment purposes with the provision that they not actively purchase or sell with the expectation of making a profit on a short term rise or fall of the market price trade. Trustees, officers and employees prohibited from the purchase of financial instruments, including prepaid variable forward contracts, equity swaps, collars, or Units of exchange funds, designed to hedge or offset a decrease in market value of equity securities granted as compensation or held, directly or indirectly by the Trustee officer or employee.

#### Officers of the REIT

The following table sets forth the name, municipality of residence and positions held by each officer of The REIT:

Name	Office	Principal Occupation	Municipality of Residence
David Giraud	Chief Executive Officer	Managing Partner, Inovalis SA	Luxembourg City, Luxembourg
Anne Smolen	Chief Financial Officer and Secretary	Chief Financial Officer and Secretary, Inovalis SA	Paris, France
Khalil Hankach	Chief Investment Officer	Deputy Managing Director, Inovalis SA	Paris, France

#### **Summary Compensation Table**

The following table sets out the compensation paid to each of the Named Executive Officers for the fiscal years of the REIT ended December 31, 2017, 2016, 2015, 2014 and 2013. For greater certainty, the REIT does not have any employment agreements with members of senior management and the REIT does not pay cash compensation to any individuals serving as officers of the REIT, directly or indirectly.

Name and principal position	Year	Salary (\$)	Unit- based awards	Non-equity incentive plan compensation	All other compensation (\$) <sup>(5)</sup>	Total compensation (\$)
Stéphane	2017	\$260,000	-	-	-	\$260,000
Amine <sup>(1)</sup>	2016	\$260,000	-	-	-	\$260,000
Chair	2015	\$260,000	-	-	-	\$260,000
	2014	\$260,000	-	-	-	\$260,000
	2013	\$260,000	-	-	-	\$260,000
David	2017	\$200,000	-	-	-	\$200,000
Giraud <sup>(2)</sup>	2016	\$200,000	-	-	-	\$200,000
Chief Executive	2015	\$200,000	-	-	-	\$200,000
Officer	2014	\$200,000	-	-	-	\$200,000
	2013	\$200,000	-	-	-	\$200,000
Anne	2017	\$210,000	-	-	-	\$210,000
Smolen <sup>(3)</sup>	2016	\$105,000	-	-	-	\$105,000
Chief Financial	2015	n/a	-	-	-	n/a
Officer	2014	n/a	-	-	-	n/a
	2013	n/a	-	-	-	n/a
Khalil	2017	\$140,000	-	-	-	\$140,000
Hankach <sup>(4)</sup>	2016	\$140,000	-	-	-	\$140,000
Chief	2015	\$140,000	-	-	-	\$140,000
Investment Officer	2014	\$140,000	-	-	-	\$140,000
Unicer	2013	\$140,000	-	-	-	\$140,000

(1) The salary for Mr. Amine represents the portion of salary paid by Inovalis attributable to the 50% of his time spent on the REIT's activities. Mr. Amine is also a Trustee of the REIT but does not receive any compensation in that capacity.

(2) The salary for Mr. Giraud represents the portion of salary paid by Inovalis attributable to the 50% of his time spent on the REIT's activities. No other compensation paid to Mr. Giraud is attributable to his work on the REIT.

(3) The salary for Ms. Smolen represents the portion of salary paid by Inovalis attributable to the 100% of her time spent on the

REIT's activities. The salary for 2016 was prorated from July 1 – December 31, 2016. No other compensation paid to Ms. Smolen is attributable to her work on the REIT.

- (4) The salary for Mr. Hankach represents the portion of salary paid by Inovalis attributable to the 50% of his time spent on the REIT's activities. No other compensation paid to Mr. Hankach is attributable to his work on the REIT.
- (5) Perquisites and personal benefits for each of the Named Executive Officers did not exceed the lesser of \$50,000 and 10% of the individual's salary for the year.

The total cost of the NEO's compensation was \$670,000 which is 11.8% of the total asset management fees paid by the REIT and 3.4% of Funds from Operations, a term which is fully defined in the REIT's Management Discussion and Analysis.

#### **Clawback Provision**

The REIT does not have a "clawback" provision that would allow the Board to recover bonus compensation from NEOs in the event of wrongdoing as it is externally managed and does not pay compensation directly to the NEOs.

#### Minimum Unitholding Requirement for Officers

The REIT does not have minimum unitholding guidelines for officers.

#### Position Description for the CEO

A written position description is in place for the Chief Executive Officer. The CEO's responsibilities are general to:

- a. oversee the REIT's strategic plan.
- b. provide leadership and direction to the other members of the management team;
- c. foster and maintain a positive image and reputation of the REIT;
- d. foster a corporate culture that promotes ethical practices and encourages individual integrity and initiative;
- e. maintain a positive and ethical work climate that is conducive to attracting, retaining and motivating top-quality employees at all levels;
- f. develop, or supervise the development of, and recommend to the Board a long-term strategy and vision for the REIT that leads to enhancement of unitholder value;
- g. ensure that the day-to-day business affairs of the REIT are appropriately managed;
- h. strive to achieve the REIT's financial and operating goals and objectives;
- i. design or supervise the design and implementation of effective disclosure and internal controls;
- j. maintain responsibility for the integrity of the financial reporting process;
- k. ensure that the REIT has an effective management team below the level of the CEO and has a plan for management development and succession; and
- I. serve as chief spokesperson for the REIT, subject to the direction of the Board.

#### Principal Elements of the NEO's Employment Agreements

The NEOs do not have employment contracts.

#### Succession Plan for the CEO and CFO

The Compensation and Governance Committee has responsibility for reviewing succession plans for the CEO and other senior officers from time to time. In 2017, the Board of Trustees approved a short-term and longer term succession plan for the position of CEO. Currently, no succession plans are in place for the other senior officers of the REIT.

#### Performance Graph

The REIT's Units began trading on the TSX on April 10, 2013. The following chart compares the Unitholder Cumulative Total Return (appreciation of capital and reinvestment of distributions) on the REIT's Units to the S&P / TSX Composite Index and to the S&P / TSX Capped REIT Index, each assuming reinvestment of distributions or dividends.

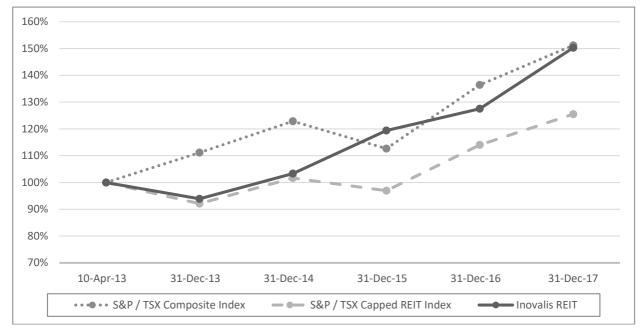
#### **Unitholder Cumulative Total Return Since IPO**

REIT Unitholders achieved positive returns in 2017, as shown in the performance graph below.

The compensation of the NEOs is not directly tied to the cumulative total return to Unitholders during the period since the REIT's initial public offering for two reasons:

- 1. The REIT is managed by an external manager. There is no correlation between NEO total income and cumulative total return.
- 2. Cumulative total return has not been a specific performance objective for NEOs.

There is no intended relationship between total compensation of NEOs and Unitholder cumulative total return.



	10-Apr-13	31-Dec-13	31-Dec-14	31-Dec-15	31-Dec-16	31-Dec-17
Inovalis REIT	100%	93.9%	103.3%	119.4%	127.5%	150.3%
S&P / TSX Capped REIT Index	100%	92.1%	101.6%	96.9%	114.0%	125.5%
S&P / TSX Composite Index	100%	111.1%	122.9%	112.6%	136.4%	151.2%

#### **Asset and Property Management Services**

Pursuant to a management agreement entered into between the REIT, Inovalis SA and certain other entities on April 10, 2013 amended and restated, effective April 1, 2018 (the "**Management Agreement**"), Inovalis SA is the manager of the REIT and provides the strategic, advisory, asset management, project management, construction management, property management and administrative services necessary to manage the operations of the REIT. For purposes of the Management Agreement, a reference to the REIT includes its subsidiaries, as applicable. The address of the REIT is 52 rue de Bassano, 75008 Paris, France. Inovalis SA has over 500 employees. The REIT does not have any employees.

In early 2018, in anticipation of the end of the term of the Management Agreement, the Board of Trustees of the REIT formed an independent committee to review the option of internalization of management. The independent committee determined that, given the REIT's relative size, it was in the REIT's best interest to not internalize the asset and property management function at the current time and recommended to the Board of Trustees to approve the extension of the management agreement. As part of the terms of the extension of the agreement, the Management Agreement will be extended for an initial term of three years, not to exceed April 1, 2021. The Agreement shall be automatically renewed for an additional two years if the REIT's AFFO per unit for the year ended December 31, 2020 is greater than 115% of the AFFO per unit of the REIT as at December 31, 2017. The AFFO calculation shall be consistently applied and approved by the audit committee. Internalization can occur at any time at the discretion of the Board of Trustees.

In connection with the Management Agreement, Inovalis SA provides the services of a senior management team to the REIT, provides the services of administrative, management and executive personnel as is reasonably necessary; provides advisory, consultation and investment management services and monitors the financial performance of the REIT; advises the Trustees on strategic matters, including potential acquisitions, dispositions, financings, development and redevelopment; provides guidance to property managers on operating and capital expenditures; identifies, evaluates, recommends, negotiates and assists in the structuring of acquisitions, dispositions and other transactions; advises and assists with borrowings, issuances of securities and other capital requirements, including assistance in dealings with banks and other lenders, investment dealers, institutions and investors; makes recommendations with respect to the payment of distributions; prepares business plans and annual budgets, implements such plans and budgets and reports on the financial performance of the REIT: with cooperation from the REIT's Chief Financial Officer. establishes and maintains disclosure controls and procedures and internal controls over financial reporting of the REIT; maintains the books and financial records of the REIT's properties and prepares reports, tax returns and other disclosure documents based on the maintenance of such books and records; assists the REIT with respect to investor relations strategies and activities, including compiling and preparing the materials required for those strategies and activities; advises the REIT with respect to regulatory compliance requirements, risk management policies and certain litigation matters; prepares all documents, reports, data and analysis required by the REIT for its filings and documents necessary for its continuous disclosure requirements pursuant to applicable stock exchange rules and securities laws; prepares all reports reasonably requested by the REIT, including operational reporting such as cash flow by property and by asset type, reports on development costs and executive summaries by asset type describing each of the REIT's properties; supervises and conducts all leasing services (including research to find potential tenants, contacting potential tenants, coordination of potential third-party brokers, negotiations with tenants and supports in finalization of the leasing agreements); provides property management services (including through third parties); provides construction management services; supervises property expansions, capital projects and development and redevelopment projects for the REIT; and provides any additional services as may from time to time be agreed to in writing by the REIT and Inovalis SA for which Inovalis SA will be compensated on terms to be agreed upon between Inovalis SA and the REIT prior to the provision of such services.

The Management Agreement has provisions for responsibility for the allocation of costs and expenses which are defined as follows:

#### Level A Services

The Manager shall be 100% responsible for all out-of-pocket costs and expenses incurred directly or indirectly by the Manager in relation to property level accounting.

#### Level B Services

The REIT shall be 100% responsible for all out-of-pocket costs and expenses incurred directly or

indirectly in 2018 by the Manager in relation to consolidation of property level accounting in each legal jurisdiction (the "Level B Services").

The REIT shall be 75% responsible and the Manager shall be 25% responsible for all out-ofpocket expenses incurred directly or indirectly in 2019 by the Manager in relation to the Level B Services.

The REIT shall be 50% responsible and the Manager shall be 50% responsible for all out-ofpocket expenses incurred directly or indirectly in 2020 and future years by the Manager in relation to the Level B Services.

The definition of Level A Services and Level B Services shall be reviewed and approved by the Audit Committee of the REIT annually. The allocation approved by the special committee of the REIT's board of directors in February 2018 is set out in Schedule C to the Management Agreement.

Notwithstanding the foregoing, it may at times be prudent for Inovalis SA to delegate certain of its responsibilities under the Management Agreement to a third party provider. As a result, Inovalis SA is entitled to subcontract certain of its obligations under the Management Agreement where it is appropriate to do so, provided that, unless otherwise provided, such subcontracting is done at the expense of Inovalis SA and will not relieve Inovalis SA of its obligations or liability under the Management Agreement. The REIT subcontracts its accounting and tax-related functions to third parties pursuant to the foregoing. The expenses associated with such functions are borne by the REIT.

#### Management Fees Effective April 1, 2018

In performing its obligations under the Management Agreement, Inovalis SA is entitled to receive the following fees from the relevant subsidiary of the REIT:

- a) an annual asset management fee (the "Annual Asset Management Fee") in the amount of 0.5% of the Assets Under Management of the REIT's properties;
- b) a leasing fee (the "Leasing Fee") in an amount equal to (i) 10% of the first year annual rent for lease renewals signed by existing tenants, or (ii) 20% of the first year annual rent for leases signed by new tenants, payable on the signing of a binding lease, extension, renewal or amending document; provided, that Inovalis SA is responsible for the fees of any external real estate agent retained to assist with a lease renewal or to find a new tenant;
- c) a construction management fee (the "Construction Management Fee") payable on capital projects in an amount equal to 5% of all hard construction costs incurred on a project excluding work done on behalf of tenants or any maintenance capital expenditures;
- an acquisition fee ("Acquisition Fee") in the amount of 1.0% of the purchase price of any property acquired by the REIT or its subsidiaries payable on completion of each acquisition plus HST/VAT, provided that no such acquisition fee will be payable in respect of the acquisition of properties owned or managed by Inovalis; and
- e) an annual property management fee (the "Property Management Fee") in an amount equal to 3.0% of the Gross Revenue of REIT's properties, payable quarterly in arrears.

(the Annual Asset Management Fee, Leasing Fee, Construction Management Fee, Acquisition Fee and Property Management Fee are collectively referred to as the "Management Fees").

All Management Fees will be paid as follows:

i. An annual asset management fee (the "Annual Asset Management Fee") is payable in cash quarterly in arrears, or at the discretion of the REIT, through the issuance of a note, which will be contributed by the Manager to Luxco in exchange for Exchangeable Securities, in the form of Luxco Common Shares, Luxco Notes and NIB Notes in the same relative proportion of Luxco Common Shares, Luxco Notes and NIB Notes held by the Manager immediately prior to the issuance of such Exchangeable Securities (unless otherwise agreed by the Manager and the REIT), subject to any required unitholder or regulatory approvals (including the approval of the Toronto Stock Exchange);

- ii. A leasing fee (the "Leasing Fee") in an amount equal to (i) 10% of the first year annual rent for lease renewals signed by existing tenants, or (ii) 20% of the first year annual rent for leases signed by new tenants, payable in cash on the signing of a binding lease, extension, renewal or amending document; provided, that the Manager is responsible for the fees of any external real estate agent retained to assist with a lease renewal or to find a new tenant;
- iii. A construction management fee (the "Construction Management Fee") in respect of capital projects, payable in cash in an amount equal to 5% of all hard construction costs incurred on a project, excluding work done on behalf of tenants or any maintenance capital expenditures, which Construction Management Fee will be invoiced and paid together with the costs of the applicable capital project;
- iv. An acquisition fee ("Acquisition Fee") in the amount of 1% of the purchase price of any property acquired by the Client or any of its Affiliates, payable in cash, on completion of each acquisition, provided that no such Acquisition Fee will be payable in respect of the acquisition of properties owned or managed by the Manager; and
- v. An annual property management fee (the "Property Management Fee") in an amount equal to 3.0% of the Gross Revenue of the Properties, payable in cash quarterly in arrears, unless otherwise stipulated in any tenant lease provided the Property Management Fee is fully recoverable by the landlord.

A copy of the amended and restated Management Agreement may be obtained by contacting the REIT at the address set forth under the section "Additional Information". It is also available on the REIT's website at <u>www.inovalisreit.com</u> and on SEDAR at <u>www.sedar.com</u>.

#### Management Fees Paid In 2017

In 2017, Inovalis S.A. was compensated under the terms of Management Agreement dated April 10, 2013 and which expired on April 1, 2018 (the effective date of the amended and restated Management Agreement).

Fees Paid to Inovalis S.A. in 2017	Compensation Value (million)	Cash (million)	Exchangeable Securities and Equivalent # of Special Voting Units
Asset Management	\$3.6	n/a	368,872
Acquisition	n/a	\$0.7	n/a
Property Management (1)	n/a	\$1.4	n/a

All Management Fees in 2017 were paid as follows:

(1) This fee does not include the Property Management Fees paid for properties owned in partnership.

### **INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS**

Except as set out herein, no informed person (as such term is defined in the *Securities Act* (Ontario)) or proposed nominee for election as a Trustee, nor any associate or affiliate of the foregoing, has any interest, direct or indirect, in any material transactions in which the REIT has participated since the formation of the REIT or in any proposed transaction which has materially affected or will materially affect the REIT.

# INDEBTEDNESS OF TRUSTEES, EXECUTIVE OFFICERS AND SENIOR OFFICERS

No Trustee, executive officer or senior officer of the REIT or proposed management nominee for election as a Trustee, nor each associate of any such Trustee, officer or proposed management nominee, is or has been indebted to the REIT at any time during the last completed financial year.

### INTEREST OF CERTAIN PERSONS IN MATTERS TO BE ACTED UPON

Except in so far as they may be Unitholders and unless otherwise disclosed in this Circular, no person who has been a Trustee or executive officer of the REIT at any time since the beginning of the REIT's last financial year, or proposed nominee for election as a Trustee, nor any associate or affiliate of the foregoing persons, has any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in any matters to be acted upon at the Meeting other than the election of Trustees.

### ADDITIONAL INFORMATION

Additional information relating to the REIT is available on SEDAR at www.sedar.com. Financial information is provided in the REIT's financial statements and management's discussion and analysis for its most recently completed financial year. Unitholders may contact the REIT at 151 Yonge Street, 11<sup>th</sup> floor, Toronto, Ontario, M5C 2W7 to request copies of such documents, free of charge.

# **APPROVAL OF THE BOARD OF TRUSTEES**

The contents of this Circular and the sending of it to each Trustee of the REIT, to the auditor of the REIT, to those Unitholders who have requested it and to the applicable regulatory authorities, have been approved by the Trustees of the REIT.

DATED at Toronto, Ontario, this 9<sup>th</sup> day of April, 2018.

<u>"David Giraud"</u> David Giraud Chief Executive Officer

# APPENDIX A

# UNIT BASED COMPENSATION PLAN RESOLUTION RESOLUTION OF THE UNITHOLDERS

#### WHEREAS:

- A. the Board of Trustees of the REIT approved the extension of the Management Agreement which includes a Unit Based Compensation Plan approved on April 1, 2018; and
- B. a maximum of 11,000,000 Units in the capital of the REIT shall be reserved for issuance under the Unit Based Compensation Plan as potential payment of Asset Management Fees payable pursuant to the Management Agreement;

#### NOW THEREFORE IT IS RESOLVED THAT:

- 1. the Unit Based Compensation Plan of the REIT as described in the REIT's management information circular dated April 1, 2018 be and is hereby confirmed, ratified and approved;
- 2. the 11,000,000 Units will be available for issuance for the initial term of the Management Agreement of three (3) years and, should the Management Agreement be extended, for an additional two (2) year term; and
- 3. any one trustee or officer of the REIT is hereby authorized and directed, acting for, in the name of and on behalf of the REIT, to execute or cause to be executed, under the seal of the REIT or otherwise, and to deliver or to cause to be delivered, all such other documents and instruments, and to do or cause to be done all other such acts and things, as in the opinion of such director or officer of the REIT may be necessary or desirable to carry out the intent of the foregoing resolutions, such necessity to be conclusively evidenced by the execution and delivery of any such documents or instruments or the taking of any such actions.

## APPENDIX B

### MANDATE FOR THE BOARD OF TRUSTEES

Pursuant to the amended and restated declaration of trust for Inovalis Real Estate Investment Trust (the "REIT") dated February 8, 2013 as amended and restated on April 20, 2013 and January 20, 2016 a, (the "Declaration of Trust"), the REIT may have a board of trustees (the "Board of Trustees") consisting of between five and twelve trustees at any given time, although a majority of the trustees must be resident Canadians. The trustees are elected by the holders of the units of the REIT and the special voting units of the REIT (the "Unitholders"). Although trustees may be elected by the Unitholders to bring special expertise or a point of view to Board of Trustees' deliberations, they are not chosen to represent a particular constituency. The best interests of the REIT must be paramount at all times.

#### DUTIES OF TRUSTEES

The Board of Trustees is responsible for the stewardship of the activities and affairs of the REIT. The Board of Trustees seeks to discharge such responsibility by reviewing, discussing and approving the REIT's strategic planning and organizational structure and supervising management to oversee that the strategic planning and organizational structure enhance and preserve the business of the REIT and the underlying value of the REIT.

It is recognized that every trustee in exercising powers and discharging duties must act honestly and in good faith with a view to the best interest of the REIT and its Unitholders. Trustees must exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances. In this regard, they will comply with their duties of honesty, loyalty, care, diligence, skill and prudence.

In addition, trustees are expected to carry out their duties in accordance with policies and regulations adopted by the Board of Trustees from time to time, the current trustees' regulations being annexed hereto as Schedule A.

It is expected that management of the REIT will co-operate in all ways to facilitate compliance by the Board of Trustees with its legal duties by causing the REIT and its subsidiaries to take such actions as may be necessary in that regard and by promptly reporting any data or information to the Board of Trustees that may affect such compliance.

The Board of Trustees discharges its responsibility for overseeing the management of the REIT's activities and affairs by delegating to the REIT's senior officers the responsibility for day-to-day activities of the REIT. The Board of Trustees discharges its responsibilities both directly and through its committees, the Audit Committee, the Compensation and Governance Committee and the Investment Committee. In addition to these regular committees, the Board of Trustees may appoint ad hoc committees periodically to address certain issues of a more short-term nature.

The Board of Trustees' primary roles are overseeing performance and providing quality, depth and continuity of management to meet the REIT's strategic objectives.

The Board of Trustees is explicitly responsible for the stewardship of the REIT. Other principal duties include, but are not limited to the following categories:

#### Board of Trustees Organization

- 1. The composition and organization of the Board of Trustees, including: the number, qualifications and remuneration of trustees; the number of Board of Trustees meetings; Canadian residency requirements; quorum requirements; meeting procedures and notices of meetings are required by applicable law and the Declaration of Trust, subject to any exemptions or relief that may be granted from such requirements.
- A majority of the Board of Trustees must be independent. "Independent" shall have the meaning, as the context requires, given to it in National Instrument 58-101 – Disclosure of Corporate Governance Practices, as replaced or amended from time to time (including any successor rule or policy thereto).
- 3. A majority of the trustees must be persons who are resident in Canada for purposes of the *Income Tax Act* (Canada) and the regulations thereunder, as replaced or amended from time to time.
- 4. The Board of Trustees will respond to recommendations received from the Compensation and Governance Committee, but retains responsibility for managing its own affairs by giving its approval for its composition and size, the selection of the chair of the Board of Trustees (the "Chair") and a lead trustee (the "Lead Trustee") candidates nominated for election to the Board of Trustees, committee and committee chair appointments, committee charters and director compensation.
- 5. The Board of Trustees may establish committees, where required or prudent, and define their mandate. A majority of the trustees constituting each committee must be persons who are resident in Canada for purposes of the Income Tax Act (Canada) and the regulations thereunder, as replaced or amended from time to time. The Board of Trustees may delegate to its committees matters it is responsible for, including the approval of compensation of the Board of Trustees and management, the conduct of performance evaluations and oversight of internal controls and management information systems, but the Board of Trustees retains its oversight function and ultimate responsibility for these matters and all other delegated responsibilities.

#### Meetings

- 6. The Board of Trustees will meet at least once in each quarter, with additional meetings held as deemed advisable. The Chair, in consultation with the Lead Trustee and management, is primarily responsible for the agenda and for supervising the conduct of the meeting. Any trustee may propose the inclusion of items on the agenda, request the presence of, or a report by any member of senior management, or at any Board of Trustees meeting raise subjects that are not on the agenda for that meeting.
- 7. Agendas will be distributed to the trustees before each meeting. Whenever practicable, information and reports pertaining to Board of Trustees meeting agenda items will be circulated to the trustees in advance of the meeting. Reports may be presented during the meeting by members of the Board of Trustees, management and/or staff, or by invited outside advisors. It is recognized that under some circumstances, due to the confidential nature of matters to be discussed at a meeting, it will not be prudent or appropriate to distribute written materials in advance.
- 8. The independent members of the Board of Trustees shall hold regularly scheduled meetings, or portions of regularly scheduled meetings, at which non-independent trustees and members of management are not present. Each trustee is expected to attend all meetings of the Board of Trustees and any committee of which he or she is a member. Trustees will be expected to have read and considered the materials sent to them in advance of each meeting and to actively participate in the meetings.
- 9. Individual trustees will be permitted to engage outside advisors at the cost of the REIT.
- 10. One or more members of the Board of Trustees may participate in such a meeting by

teleconference from outside of Canada, so long as a majority of those Trustees attending the meeting are physically present in Canada. While it is the intent of the Board of Trustees to follow an agreed meeting schedule as closely as possible, it is felt that, from time to time, with respect to time sensitive matters telephone Board of Trustees meetings may be required to be called in order for trustees to be in a position to better fulfill their legal obligations. Alternatively, management may request the trustees to approve certain matters by unanimous written consent.

#### Strategic Planning

- 11. The Board of Trustees has oversight responsibility to participate directly, and through its committees, in reviewing, questioning and approving the mission of the REIT and its objectives and goals.
- 12. The Board of Trustees is responsible for adopting a strategic planning process and participating in the development of, and reviewing and approving, the business, financial and strategic plans, on at least an annual basis, by which it is proposed that the REIT may reach those goals.
- 13. The Board of Trustees will review and approve, on at least an annual basis, a budget for the REIT.
- 14. The Board of Trustees is responsible for supervising the activities, managing the investments and affairs and approving major decisions of the REIT.
- 15. The Board of Trustees is responsible for providing input to management on emerging trends and issues and on strategic plans, objectives and goals that management develops.
- 16. The Board of Trustees will consider alternate strategies in response to possible change of control transactions or take-over bids with a view to maximizing value for Unitholders.
- 17. The Board of Trustees is responsible for reviewing the debt strategy of the REIT.

#### Monitoring of Financial Performance and Other Financial Reporting Matters

- 18. The Board of Trustees is responsible for enhancing congruence between Unitholder expectations, REIT plans and management performance.
- 19. The Board of Trustees is responsible for:
  - adopting processes for monitoring the REIT's progress toward its strategic and other goals, and to revise and alter its direction to management in light of changing circumstances affecting the REIT;
  - b) reviewing and approving the REIT's financial objectives; and
  - c) taking action when REIT performance falls short of its objectives, goals or other special circumstances warrant.
- 20. The Board of Trustees is responsible for approving the audited financial statements, interim financial statements and the notes and management's discussion and analysis accompanying such financial statements.
- 21. The Board of Trustees is responsible for reviewing and approving material transactions outside the ordinary course of business and those matters which the Board of Trustees is required to approve under the Declaration of Trust and other governing documents, including the payment of distributions, purchase and redemptions of securities, acquisitions and dispositions.

#### **Risk Management**

22. The Board of Trustees is responsible for overseeing the identification of the principal risks of the REIT's business and ensure that appropriate systems have been implemented to effectively monitor and manage such risks with a view to the long-term viability of the REIT and achieving a proper balance between the risks incurred and the potential return to the REIT's Unitholders.

#### **Policies and Procedures**

- 23. The Board of Trustees is responsible for:
  - a) approving and assessing compliance with all significant policies and procedures by which the REIT is operated;
  - b) ensuring the integrity of the REIT's internal control and management information systems;
  - c) succession planning; and
  - d) approving policies and procedures designed to ensure that the REIT operates at all times within applicable laws and regulations, audit and accounting policies and in accordance with ethical and moral standards.
- 24. The Board of Trustees shall enforce its policy respecting confidential treatment of the REIT's proprietary information and the confidentiality of Board of Trustees' deliberations.

#### **Communications and Reporting**

- 25. The Board of Trustees has approved and will revise from time to time as circumstances warrant a disclosure policy to address communications with Unitholders, employees, financial analysts, governments and regulatory authorities, the media and the Canadian and international communities.
- 26. Generally, communications from unitholders and the investment community will be directed to the Chief Financial Officer, who will coordinate an appropriate response depending on the nature of the communication. It is expected, if communications from stakeholders are made to the Chair, the Lead Trustee or to other individual trustees, management will be informed and consulted to determine any appropriate response.
- 27. The Board of Trustees is responsible for:
  - a) overseeing the accurate reporting of the financial performance of the REIT to Unitholders, other securityholders and regulators on a timely and regular basis;
  - b) overseeing that the financial results are reported fairly and in accordance with International Financial Reporting Standards and related legal disclosure requirements;
  - c) taking steps to enhance the timely disclosure of any other developments that have a significant and material impact on the REIT;
  - d) reviewing and approving the REIT's major communications to unitholders and the public, including the annual report, management information circular, the annual information form and any prospectuses which may be issued;
  - e) ensuring effective and adequate communication with Unitholders, other stakeholders and the public, including reporting annually to Unitholders on its stewardship for the preceding year;
  - f) overseeing the REIT's implementation of systems which accommodate feedback from stakeholders;
  - g) ensuring the integrity and adequacy of internal controls and management information systems;
  - h) maintaining records and providing reports to Unitholders;
  - i) determining the amount and timing of distributions to Unitholders; and
  - j) acting for, voting on behalf of the REIT and representing the REIT as a holder of securities of the REIT's subsidiaries and investments.

#### SCHEDULE A TO APPENDIX B

#### INOVALIS REAL ESTATE INVESTMENT TRUST

#### TRUSTEES' REGULATIONS

#### INTERPRETATION

- 1. **Interpretation**. In these Trustees' Regulations, unless the context otherwise specifies or requires:
  - a. all terms used in these Trustees' Regulations not otherwise defined herein shall have the meanings given to such terms in the Declaration of Trust;
  - b. words importing the singular number only shall include the plural and vice versa and words importing a specific gender shall include the other gender; and
  - c. the headings used in these Trustees' Regulations are inserted for reference purposes only and are not to be considered or taken into account in construing the terms or provisions thereof or to be deemed in any way to clarify, modify or explain the effect of any such terms or provisions.

#### MEETINGS OF TRUSTEES

- 2. **Place and Time of Meeting.** All meetings of the Trustees called by the giving of notice shall be held at a place in Canada and, unless consented to in writing by a majority of the Trustees, on a business day which place and time shall be specified in the notice.
- 3. **Notice.** The notice of any meeting need not specify the purpose of or the business to be transacted at the meeting.
- 4. Adjournment. Any meeting of Trustees may be adjourned from time to time by the chairperson of the meeting, with the consent of the meeting, to another business day at a fixed time and place. Notice of any adjourned meeting of Trustees is not required to be given if the time and place of the adjourned meeting is announced at the original meeting, but notice of the adjourned meeting shall be given to the Trustees not present at such original meeting by delivering (not mailing) the same not less than one day (exclusive of the day on which the notice is delivered but inclusive of the day for which notice is given) before the adjourned meeting shall be duly constituted if held in accordance with the terms of the adjournment and a quorum is present thereat. The Trustees who formed a quorum at the original meeting are not required to form the quorum at the adjourned meeting. If there is no quorum present at the adjourned meeting, the original meeting shall be deemed to have terminated forthwith after its adjournment. Any business may be brought before or dealt with at any adjourned meeting which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.
- 5. Minutes of Meetings. The Chairperson shall appoint a secretary to act as secretary of each meeting of the Trustees and of the Unitholders. Written records and minutes of all meetings of Trustees shall be maintained by the secretary of each meeting and shall be placed in the minute book of the Trust. Any written records and minutes of meetings of any committee of Trustees shall be maintained by the secretary of such meeting may but need not be placed in the minute book of the Trust. There shall be inserted or entered into the records and minutes of the meetings of Trustees all written disclosures or requests made to have entered into the minutes of the meeting, of the nature and extent of a Person's interest in a material agreement or

transaction or proposed material agreement or transaction with the Trust made pursuant to Section 4.10 of the Declaration of Trust.

#### FOR THE PROTECTION OF TRUSTEES AND OFFICERS

6. For the Protection of Trustees and Officers. The provisions of the Declaration of Trust pertaining to the liability and indemnification of Trustees shall apply mutatis mutandis to the officers of the Trust or Persons who act or acted at the Trust's request as a director or officer of a body corporate of which the Trust is or was a shareholder or creditor, and his heirs and legal representatives.

The Trust shall also indemnify any such Person in such other circumstances as the Declaration of Trust or law permits, subject to the Declaration of Trust, or requires. Nothing in these Trustees' Regulations shall limit the right of any Person entitled to indemnity to claim indemnity apart from the provisions of these Trustees' Regulations to the extent permitted by the Declaration of Trust or law.

#### OFFICERS

7. **Appointment and Removal.** The Trustees may annually or more often, pursuant to the provisions of the Declaration of Trust, appoint the officers of the Trust who may or may not be Trustees. Notwithstanding the foregoing, each incumbent officer of the Trust shall continue in office until the earliest of (a) his resignation, which resignation shall be effective 30 days from the time a written resignation is received by the Trust or at the time specified in the resignation, whichever is later, (b) the appointment of his successor, (c) his removal, and (d) his death. The Trustees may from time to time and subject to the provisions of the Declaration of Trust, prescribe, vary, add to or limit the duties and powers of any officer.

All officers, in the absence of agreement to the contrary, shall be subject to removal by resolution of the Trustees at any time, with or without cause (or at a meeting of Unitholders).

- 8. **Chairperson.** The Chairperson of Trustees shall be appointed from among the Trustees. The Chairperson shall preside as chair at all meetings of the Trustees and at all meetings of the Unitholders, unless a Trustee who is not the Chairperson is selected to do so by the Trustees in accordance with Section 8.4 of the Declaration of Trust.
- 9. **Powers and Duties.** Subject to the provisions of the Declaration of Trust, all officers of the Trust shall sign such contracts, documents or instruments in writing as require their respective signatures and shall respectively have and perform all powers and duties incident to their respective offices and such other powers and duties respectively as may from time to time be assigned to them by the Trustees.
- 10. **Duties May be Delegated.** Subject to the provisions of the Declaration of Trust, in case of the absence or inability to act of any officer of the Trust or for any other reason that the Trustees may deem sufficient, the Trustees may delegate all or any of the powers of such officer to any other officer or to any Trustee for the time being.
- 11. **Vacancies.** If the office of any officer of the Trust shall be or become vacant by reason of death, resignation, removal or otherwise, the Unitholders or the remaining Trustees (so long as they constitute a quorum and a majority of the Trustees constituting the quorum are Residents) may appoint a Person to fill such vacancy by resolution

#### UNITHOLDERS' MEETINGS

- 12. **Place and Time of Meetings.** Each meeting of the Unitholders shall be held at a place in Canada on a Business Day which place and time shall be specified in the notice calling the meeting.
- 13. Notice. A printed, written or typewritten notice stating the day, hour and place of any meeting of the Unitholders as well as the purpose shall be given by serving such notice on each Unitholder entitled to vote at such meeting, on each Trustee and on the auditor of the Trust in the manner provided for in the Declaration of Trust and in these Trustees' Regulations. A meeting of the Unitholders may be held for any purpose on any day and at any time without notice if all of the Unitholders and all other Persons entitled to attend such meeting are present in Person or, where appropriate, represented by proxy at the meeting (except where a Unitholder or other Person attends the meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting is not lawfully called) or if all of the Unitholders and all other Persons entitled to attend such meeting in Person or, where appropriate, represented by proxy thereat waive notice before or after the date of such meeting.
- 14. **Waiver of Notice.** A Unitholder and any other Person entitled to attend a meeting of the Unitholders may in any manner waive notice of a meeting of the Unitholders and attendance of any such Person at a meeting of the Unitholders shall constitute a waiver of notice of the meeting except where such Person attends a meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting is not lawfully called.
- 15. **Votes.** Every question submitted to any meeting of the Unitholders, other than in respect of a Special Resolution, shall be decided in the first instance by a show of hands unless a Person entitled to vote at the meeting has demanded a ballot.

A ballot may be demanded either before or after any vote by show of hands by any Person entitled to vote at the meeting. If at any meeting a ballot is demanded on the election of a chairperson or on the question of adjournment it shall be taken forthwith without adjournment. If at any meeting a ballot is demanded on any other question or as to the election of Trustees, the vote shall be taken by ballot in such manner and either at once, later in the meeting or after adjournment as the chairperson of the meeting directs. The result of a ballot shall be deemed to be the resolution of the meeting at which the ballot was demanded. A demand for a ballot may be withdrawn.

Where two or more Persons hold the same Unit or Units jointly, one of those holders present at a meeting of the Unitholders may, in the absence of the other or others, vote the Unit or Units but if two or more of those Persons who are present, in Person or by proxy vote, they shall vote as one on the Unit or Units jointly held by them.

At any meeting of the Unitholders unless a ballot is demanded, a declaration by the chairperson of the meeting that a resolution has been carried or carried unanimously or by a particular majority or lost or not carried by a particular majority shall be conclusive evidence of the fact.

16. **Proxies.** At every meeting at which he is entitled to vote, every Unitholder and/or Person appointed by proxy and/or individual so authorized to represent a Unitholder who is present in Person shall have one vote on a show of hands. Upon a ballot at which he is entitled to vote, every Unitholder present in Person or represented by proxy or by an individual so authorized shall (subject to the provisions, if any, of the Declaration of Trust) have one vote for every Unit held by him.

A proxy shall be executed by the Unitholder or his attorney authorized in writing or, if the Unitholder is a body corporate or association, by an officer or attorney thereof duly authorized. If the Units are publicly traded, a proxy appointing a proxyholder ceases to be valid one year from its date.

A proxy may be in the following form:

The Undersigned Unitholder of Inovalis real Estate Investment Trust hereby appoints \_\_\_\_\_ of \_\_\_\_\_ or failing him, \_\_\_\_\_

As the nominee of the undersigned to attend and act for the undersigned at the said meeting of the Unitholders of the said Trust to be held on the day of and at any adjournment thereof in the same manner, to the same extent and with the same power as if the undersigned were present at the said meeting or such adjournment thereof. This proxy is [not] solicited by or on behalf of management of the Trust.

DATED this day of

Signature of Unitholder

The Trustees may from time to time institute procedures regarding the lodging of proxies at some place or places other than the place at which a meeting or adjourned meeting of the Unitholders is to be held and for particulars of such proxies to be sent by telecopier or in writing before the meeting or adjourned meeting to the Trust or any agent of the Trust for the purpose of receiving such particulars and providing that proxies so lodged may be voted upon as though the proxies themselves were produced at the meeting or adjourned meeting and votes given in accordance with such procedures shall be valid and shall be counted. The chairperson of any meeting of the Unitholders may, in his discretion, accept telecopier or written communication as to the authority of any Person claiming to vote on behalf of and to represent a Unitholder notwithstanding that no proxy conferring such authority has been lodged with the Trust, and any votes given in accordance with such telecopier or written communication accepted by the chairperson of the meeting shall be valid and shall be valid and shall be counted.

17. **Adjournment.** The chairperson of any meeting of the Unitholders may with the consent of the meeting adjourn the same from time to time to another Business Day at a fixed time and place and no notice of such adjournment need be given to the Unitholders. Any business may be brought before or dealt with at any adjourned meeting for which no notice is required which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.

Any adjourned meeting shall be duly constituted if held in accordance with the terms of the adjournment and a quorum is present thereat. The Persons who formed a quorum at the original meeting are not required to form the quorum at the adjourned meeting. If there is no quorum present at the adjourned meeting the original meeting shall be deemed to have terminated forthwith after its adjournment.

18. **Quorum.** No business shall be transacted at any meeting of the Unitholders unless the requisite quorum be present at the time of the transaction of such business. If a quorum is not present within 30 minutes after the time appointed for a meeting of the Unitholders the Persons present and entitled to vote may adjourn the meeting to another business day not less than 14 days later at a fixed time and place but may not transact any other business and the provisions of paragraph 17 with regard to notice shall apply to such adjournment.

19. **Minutes of Meetings.** Written records and minutes of each meeting of the Unitholders shall be maintained by the secretary of each meeting and shall be placed in the minute book of the Trust.

#### CERTIFICATES

20. **Certificates.** Certificates representing Units shall be signed by at least one Trustee or officer of the Trust holding office at the time of signing and unless otherwise decided by the Trustees, by or on behalf of a registrar, transfer agent, branch transfer agent or issuing or other authenticating agent of the Trust and any signatures required on a certificate representing Units may be printed or otherwise mechanically reproduced thereon.

A certificate representing Units containing the signature of a Person which is printed, engraved, lithographed or otherwise mechanically reproduced thereon may be issued notwithstanding that the Person has ceased to be a Trustee or an officer, as the case may be, of the Trust and shall be as valid as if he were a Trustee or an officer, as the case may be, at the date of its issue.

#### TRANSFER OF UNITS

21. **Register.** The Register shall be kept as provided for in the Declaration of Trust at the principal office of the Trust in Toronto, Ontario.

#### VOTING SHARES AND SECURITIES IN BODIES CORPORATE

22. Voting Shares and Securities in Bodies Corporate. All of the shares or other securities carrying voting rights of any body corporate held from time to time by the Trust may be voted at any and all meetings of shareholders or holders of other securities (as the case may be) of such body corporate and in such manner and by such Person or Persons as the Trustees shall from time to time determine. The duly authorized signing officers of the Trust may also from time to time execute and deliver for and on behalf of the Trust proxies and/or arrange for the issuance of voting certificates and/or other evidence of the right to vote in such names as they may determine without the necessity of a resolution or other action by the Trustees.

#### NOTICES

- 23. **Service.** If a notice or document is sent to a Unitholder by prepaid first-class mail in accordance with the provisions of the Declaration of Trust and the notice or document is returned on three consecutive occasions because the Unitholder cannot be found, it shall not be necessary to send any further notices or documents to the Unitholder until he informs the Trust in writing of his new address.
- 24. **Units Registered in More Than One Name.** All notices or other documents with respect to any Units registered in more than one name shall be given to whichever of such Persons is named first in the records of the Trust and any notice or other document so given shall be sufficiently given to all of the holders of such Units.
- 25. **Deceased Unitholders.** Any notice or other document delivered or sent in a manner contemplated in the Declaration of Trust to the address of any Unitholder as the same appears in the records of the Trust shall, notwithstanding that such Unitholder be then deceased, and whether or not the Trust has notice of his death, be deemed to have been duly served in respect of the Units held by such Unitholder (whether held solely or with any other Person or Persons) until some other Person be entered in his stead in the records of the Trust as the holder or one of the holders thereof and such service shall for all purposes be deemed a sufficient service of such notice or document on his heirs, executors or administrators and on all Persons, if any, interested through him or with him in such Units.
- 26. **Signature to Notices.** The signature of any Trustee or officer of the Trust to any notice or document to be given by the Trust may be written, stamped, typewritten or printed or partly written, stamped, typewritten or printed.
- 27. **Computation of Time.** Where a given number of days' notice or notice extending over a period is required to be given under any provisions of the Declaration of Trust or these Trustees' Regulations, the day of service or posting of the notice or document shall not, unless it is

otherwise provided, be counted in such number of days or other period, but the day of receipt of the notice or document shall, unless it is otherwise provided, be counted in such number of days or other period.

28. **Proof of Service.** With respect to every notice or other document sent by post it shall be sufficient to prove that the envelope or wrapper containing the notice or other document was properly addressed as provided in the Declaration of Trust and in these Trustees' Regulations and put into a post office or into a letter box. A certificate of an officer of the Trust in office at the time of the making of the certificate or of a transfer officer of any transfer agent or branch transfer agent of Units of the Trust as to facts in relation to the sending or delivery of any notice or other document to any Unitholder, Trustee, officer or auditor of the Trust or publication of any notice or other document shall be conclusive evidence thereof and shall be binding on every Unitholder, Trustee, officer or auditor of the Trust, as the case may be.

#### CHEQUES, DRAFTS AND NOTES

29. **Cheques, Drafts and Notes.** All cheques, drafts or orders for the payment of money and all notes and acceptances and bills of exchange shall be signed by such officer or officers of the Trust or Person or Persons, whether or not officers of the Trust, and in such manner as the Trustees may from time to time designate.

#### **CUSTODY OF SECURITIES**

30. **Custody of Securities.** All shares and other securities owned by the Trust shall be lodged (in the name of the Trust) with a chartered bank or a trust company, in a safety deposit box or with a law firm acting on behalf of the Trust or, if so authorized by resolution of the Trustees, with such other depositories or in such other manner as may be determined from time to time by the Trustees.

All shares and other securities belonging to the Trust may be issued, or held in the name of a nominee or nominees of the Trust (and if issued or held in the names of more than one nominee shall be held in the names of the nominees jointly with right of survivorship) and any shares or other securities so issued or held shall be endorsed in blank with endorsement guaranteed in order to enable transfer to be completed and registration to be effected.

#### **EXECUTION OF INSTRUMENTS**

31. Execution of Instruments. All contracts, documents or instruments in writing requiring the signature of the Trust may be signed by any officer or Trustee of the Trust and all contracts, documents and instruments in writing so signed shall be binding upon the Trust without any further authorization or formality. The Trustees shall have power from time to time to appoint any officer or officers, or any Person or Persons, on behalf of the Trust either to sign contracts, documents and instruments in writing generally or to sign specific contracts, documents or instruments in writing.

The term "contracts, documents or instruments in writing" as used in these Trustees' Regulations shall include (without limitation) security certificates, deeds, mortgages, hypothecs, charges, conveyances, transfers and assignments of property real or personal, immovable or movable, agreements, releases, receipts and discharges for the payment of money or other obligations and conveyances, transfers and assignments of shares, share warrants, stocks, bonds, debentures or other securities and all paper writings.

Without limiting the foregoing, any officer or Trustee of the trust shall have authority to sell, assign, transfer, exchange, convert or convey any and all shares, stocks, bonds, debentures, rights, warrants or other securities owned by or registered in the name of the Trust and to sign and execute all assignments, transfers, conveyances, powers of attorney and other instruments that may be necessary for the purpose of selling, assigning, transferring, exchanging, converting or conveying any such shares, stocks, bonds, debentures, rights, warrants or other securities.

The signature or signatures of the officers and Trustees of the Trust and/or of any other Person or Persons appointed as aforesaid by the Trustees may, if specifically authorized by the

Trustees, be printed, engraved, lithographed or otherwise mechanically reproduced upon any contracts, documents or instruments in writing or bonds, debentures or other securities of the Trust executed or issued by or on behalf of the Trust and all contracts, documents or instruments in writing or bonds, debentures or other securities of the Trust on which the signature or signatures of any one or more of the foregoing officers or Trustees or the officers or Persons authorized as aforesaid shall be so reproduced pursuant to such authorization by the Trustees shall be deemed to have been manually signed by each such officer, Trustee or Person whose signature is so reproduced and shall be as valid to all intents and purposes as if they had been signed manually and notwithstanding that any such officer, Trustee or Person whose signature is so reproduced may have ceased to hold office at the date of the delivery or issue of such contracts, documents or instruments in writing or bonds, debentures or other securities of the Trust.

#### INCONSISTENCIES WITH DECLARATION OF TRUST

32. **Inconsistencies.** In the event of any conflict or inconsistency between these Trustees' Regulations and the provisions of the Declaration of Trust, as amended, restated or amended and restated from time to time, the provisions hereof shall be ineffective and shall be superseded by the provisions of such Declaration of Trust to the extent necessary to resolve such conflict or inconsistency.

# INOVALIS REAL ESTATE INVESTMENT TRUST